

Accelerated Innovation (AI): Sustainability for Better Humanity

**Proceedings of the
MakeLearn, TIIM & PIConf
International Conference**

Bangkok, Thailand

21–24 May 2025



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**Management,
Knowledge and Learning
International Conference**
**Technology, Innovation
and Industrial Management**
Sustainable Development

KU
**KASETSART
UNIVERSITY**

MakeLearn, TIIM & PIConf 2025

MakeLearn 2025: Accelerated Innovation (AI); Sustainability for Better Humanity

Proceedings of the MakeLearn, TIIM & PIConf International Conference

21-24 May 2025, Bangkok, Thailand & Online

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Kasetsart University, Thailand

International School for Social and Business Studies, Slovenia

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Maria Curie-Skłodowska University, Poland

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Mednarodna fakulteta
za družbene in poslovne študije
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for Social and Business Studies
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UMCS
MARIA CURIE-SKŁODOWSKA UNIVERSITY

Organizers

Kasetsart University, Thailand

devotes itself to the task of accumulating and developing intellectual knowledge. It thrives for the growth in academic wisdom including ethical and moral excellence. In addition, it has a responsibility to play a leading role in keeping their Thai heritage alive and to ensure that it continues to grow to enrich the civilization of the nation. Kasetsart University aims to provide ‘Knowledge of the Land’ to promote sustainable development in Thailand in order to be internationally recognized.

International School for Social and Business Studies, Slovenia

is a dynamic private higher education institution, founded in 2006, with approximately 500 students. Located in Celje, Slovenia, ISSBS is specialized in the field of business and social studies at bachelors, masters, and Ph.D. levels. One of the strategic directions of ISSBS is also internationalization in research and publishing, as well as embedding social responsibility in its own activities.

MED.E.A. – Higher Education Institution for Mediterranean, Europe and Africa, Malta

Established in 2015 in Malta, MED.E.A. – Higher Education Institution for Mediterranean, Europe and Africa is a Lifelong Learning Higher Education Institution providing a wide range of online degree programs from level 6 to level 8 of the European Qualification Framework, accredited by the Malta Further & Higher Education Authority. MED.E.A. is member of Multiversity Group, a network of universities aiming at providing international students worldwide with a flexible, inclusive and accessible education. MED.E.A.’s great challenge arises from Malta, thanks to its strategic, political and cultural function in the Euro-Mediterranean area, particularly in representing a bridge between Europe and Africa.

Maria Curie-Skłodowska University, Poland

is the largest higher education institution in Eastern Poland with 11 faculties in Lublin plus the UMCS branch campus in Puławy, with over 21 000 students and 226 000 graduates. It offers more than 80 programs, taught in Polish and English, and has 250 specializations available to choose from. Along with this, the university offers opportunities to establish cooperation with prospective employees, professional educational counseling, and career guidance. There are also numerous opportunities to improve students’ foreign language proficiency, to develop artistically, and participate in sports activities. It has over 1600 international students, 181 international agreements with partners from all over the world, and a wide range of national and international internship placement options.

Welcome Address

It is with great pleasure and a deep sense of honour that I welcome you to the Make-Learn, TIIM & PIConf 2025 International Conference. This annual event brings together scholars, researchers, and professionals from across the world to exchange ideas, present research, and engage in meaningful dialogue on the most pressing topics in management, economics, education, and technology. The theme of this year's conference, Accelerated Innovation (AI): Sustainability for Better Humanity, invites us to reflect on how innovation – particularly in the field of artificial intelligence – can be guided toward building a more sustainable, inclusive, and human-centred future.

The conference is co-organised by the International School for Social and Business Studies (Slovenia), Kasetsart University (Thailand), MED.E.A. – Higher Education Institution for Mediterranean, Europe and Africa (Malta), and Maria Curie-Skłodowska University (Poland). We are especially grateful to our local co-organiser, Kasetsart University, for their generous hospitality and dedicated efforts in hosting us here in Bangkok.

Now in its fourth consecutive hybrid edition, the conference hosts 205 participants – 124 on-site and 81 online – from more than 25 countries. We have received 125 submissions, including 55 full papers. We sincerely thank all authors and co-authors who submitted abstracts and papers. Your contributions are the core of this academic gathering and a vital part of its success.

This year's programme includes keynote speeches, the Academic Leadership Forum, the Editors' Panel, the Academic Writing and Publishing Panel, and the Project Opportunities Forum. These sessions foster knowledge exchange, encourage critical reflection, and build bridges between academia and practice, as well as across disciplines and generations of researchers.

We are honoured to welcome two distinguished keynote speakers: Dr. Gazi Mahabubul Alam, from Universiti Putra Malaysia, and Vibeke Lyssand Leirvåg, Chairwoman of the Joint Foreign Chambers of Commerce in Thailand. Their insights on artificial intelligence, education, innovation, and sustainability will offer important perspectives to shape our discussions.

Finally, I would like to warmly thank all participants – presenters, session chairs, panellists, and attendees – for your engagement and contributions. Your presence makes this conference a valuable platform for learning, connection, and collaboration.

We wish you all a successful conference.

Dr. Bordin Rassameethes, Kasetsart University, Thailand

with co-organizers

International School for Social and Business Studies, Slovenia

MED.E.A. – Higher Education Institution for Mediterranean, Europe and Africa, Malta

Maria Curie-Skłodowska University, Poland

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Reviewers are members of the programme board and conference participants. Upon request, reviewers can receive a letter of confirmation for their role at the conference. We thank all reviewers for their contribution to conference quality.

Conference Aims

MakeLearn, TIIM & PIConf Conference encourages sharing the most recent developments in management, economics, technology, and education. By including experienced and young academics and practitioners from all continents, it also encourages discussion and the exchange of knowledge between academia and businesses (formal sessions and social events) and offers a variety of publishing opportunities. This year's focus is on applying artificial intelligence to accelerate sustainable development in various fields of human activities.

Conference Programme

Wednesday, 21 May 2025

- 08.30–12.00 Part 1: Thai culture and heritage experience (The Grand Palace)
- 12.00–13.30 Free time
- 13.30–15.30 Part 2: Thai culture and heritage experience (Jim Thompson House)

Thursday, 22 May 2025

- 09.30–13.00 Registration of on-site participants
- 11.00–12.00 Pre-conference programme: Project Opportunities Forum and online sessions B1, D1, H1
- 12.00–13.00 Lunch & refreshments
- 13.00–13.30 Conference opening and welcome addresses
- 13.30–14.45 Academic Leadership Forum
- 14.45–15.00 Invitation to MakeLearn, TIIM & PIConf 2026 (21–23 May 2026, Ljubljana)
- 15.00–15.45 Coffee break with the official photo session
- 15.45–16.30 Keynote Speaker: Prof. Gazi Mahabubul Alam, 'The Era of Digitalization and AI: An Ally or Enemy or Trap for Sustainable Education and Employment?'
- 16.30–17.30 Editors' panel with editors of indexed journals
- 18.30–23.55 Dinner and social event (River Cruise Dinner)

Friday, 23 May 2025

- 09.30–11.00 Academic Writing and Publishing panel
- 10.45–11.15 Break & refreshments
- 11.15–12.00 Keynote Speaker: Vibeke Lyssand Leirvåg, 'Partnership for Innovation and Sustainability in the Society: Business Expectations for Scholars and Academicians'
- 12.00–12.45 Keynote Speaker: Dr. Chumpol Phornprapha
- 12.45–13.00 Closing of the plenary part of the conference
- 13.00–14.45 Buffet lunch
- 14.45–16.00 Concurrent sessions: on-site: A1, B2, C1, D2, and online A2, B3, D3
- 16.00–17.15 Concurrent sessions: on-site: A3, B4, D4, E1 and online A4, B5, D5
- 17.15–18.30 Concurrent sessions: on-site: B6, D6, F1, H2 and online A5, E2, F2

Saturday, 24 May 2025

- 07.30–18.30 Optional excursion to Ayutthaya

The Era of Digitalization and AI: An Ally or Enemy or Trap for Sustainable Education and Employment?

Dr. Gazi Mahabubul Alam

Faculty of Educational Studies, Universiti Putra Malaysia

Does education dictate innovation, or does innovation drive education? – a discourse with a long history of evictions. Without settling this debate, it is assumed that artificial intelligence (AI) and digitisation are the newest innovations that will help to improve all facets of life, including education and employment. Employment is a vital goal, even though it may not be the only one that education should aim to achieve. The greatest advancements are thought to be digitalisation and artificial intelligence (AI), which either replace or enhance the tasks of humans. This raises the question of whether the relationship between digitisation and AI, education, and employment is reciprocally symbiotic, interdependent, or dominating to one to the other – a subject of the talk.

Partnership for Innovation and Sustainability in the Society: Business Expectations for Scholars and Academicians

Vibeke Lyssand Leirvåg

Chairwoman, Joint Foreign Chambers of Commerce in Thailand (JFCCT)

Innovation and sustainability have been essential for private enterprises for the past decades. Despite the need to focus on innovativeness and competitiveness, foreign business operators have actively engaged with communities and society to incorporate sustainability into planning and business processes. Long-term commitment requires these operators to excel in the areas of sustainability, which encompasses the term Environment, Society, and Governance or ESG. Partnership with higher education institutes becomes necessary not only to accelerate innovation but also to improve ESG activities. Thus, it is important for scholars, researchers, and academicians to gain more insights into the needs and expectations of a business operator. This will help strengthen the partnership with the private sector by higher education institutes.

Using Artificial Intelligence to Support Higher Education's Development: Opportunities and Key Takeaways

Forum Co-Chair: Prof. Bordin Rassameethes

Acting Deputy Secretary General Southern Border Provinces Administrative Centre and Kasetsart University, Thailand

Forum Members

- Prof. David Vannozzi, Vice President of International Academic Relations and Development, Multiversity Group, and CEO at MED.E.A., Malta
- Prof. Dušan Lesjak, Professor, International School for Social and Business Studies, Slovenia
- Prof. Joseph (Yossie) Shevel, President, Galilee International Management Institute, Israel
- Prof. Agnieszka Sitko-Lutek, Maria Curie-Skłodowska University, Poland

Accelerated innovation, as a dynamic process that focuses on timely developing and implementing solutions for complex challenges, is currently needed for higher education institutes or HEIs. Faced with changing expectations from the learners, skill gaps for employability, need to improve workflows and efficiency, and financial constraints, HEIs need to recognize the opportunities and potential benefits (as well as possible shortcomings) of integrating Artificial Intelligence or AI to achieve accelerated innovation. In other words, AI technologies can impact operational efficiency and service quality.

What are the concrete benefits from AI? Has AI brought more equity and inclusiveness in HEIs? Has AI resulted in value-added and personalized services to HEIs' stakeholders, especially the learners? What are the key lessons on preparing infrastructure support when adapting AI as well as capacity development for staffs and faculty members? Have prevailing academic paradigms such as course design, content development, idea generation, learning activities, and assessment significantly changed in a meaningful way because of AI? What should an accepted framework look like when using AI for academic work? Has the use of AI affected job security of staffs and faculty members? These are some of ongoing questions that need to be brought into the open with strong insights.

Future Dissemination of Knowledge

In the era of visual/audio communications, the use of video for scientific knowledge exchange and dissemination has become more accepted and popular. For instance, *Science Talks*, officially indexed in Scopus in December 2024, has increasingly attracted strong interests from the scholars around the world. It provides an alternative when focusing on scholarly publications for academic career development and progress. The growing popularity stems from the fact that videos are more engaging and more memorable. As mentioned in Science Talks, the contents and details in a video format can possibly stimulate more sharing and engagement.

Forum Chair: Prof. Zbigniew Pastuszak

Maria Curie-Skłodowska University, Poland (Editor-in-Chief, *International Journal of Value Chain Management*; Associate Editor: *Expert Systems with Applications*)

Forum Co-Chair: Prof. Kongkiti Phusavat

Kasetsart University, Thailand

(Editor-in-Chief, *International Journal of Innovation and Learning*)

Forum Members

- Dr. Adhi Kusumastuti, Universitas Negeri Semarang, Indonesia
- Dr. Garry Tan Wei Han, UCSI University Kuala Lumpur, Malaysia
- Dr. Matti Muhos, Director of Kerttu Saalasti Institute, University of Oulu, Finland
(Editor-in-Chief, *International Journal of Management and Enterprise Development*)
- Dr. Moti Zwilling, Ariel University
- Dr. Nada Trunk Širca, International School for Social and Business Studies, Slovenia (Editor-in-Chief, *Human Systems Management*, ToKnowPress International Academic Publisher)

Call for Special Issue for *Science Talks*

Science Talks is an Open Access video journal that publishes peer-reviewed scientific talks, tutorials and news and views from experts in the field. The journal is open to submissions from all areas of mathematical and physical sciences, engineering, medical, biological sciences, humanities, and social sciences. Videos are accompanied by a manuscript that includes an abstract, selection of figures, tables and references presented in the video as well as the video transcript. *Science Talks* will provide the video transcript in English for all published videos in the journal.

See <https://www.sciencedirect.com/journal/science-talks> for more details.

SCI/SSCI & Scopus Journals

- *Human Systems Management*
- *International Journal of Innovation and Learning*
- *International Journal of Value Chain Management*

- *Journal of Computer Information Systems*
- *Management and Production Engineering Review*
- *Technology, Pedagogy & Education*

SCI/SSCI Journals

- *International Journal of Mobile Communications*

Scopus Journals

- *Electronic Government, An International Journal*
- *International Journal of Euro-Mediterranean Studies*
- *International Journal of Management in Education*
- *International Journal of Management and Enterprise Development*
- *Issues in Information Systems*
- *Sustainability (Special Issue: Sustainable Higher Education; Innovative Teaching and Learning, and Leadership for Creating Impacts on Local Society and Globally)*

Other Indexed Journals

- *International Journal of Knowledge, Management and Learning*
- *Management*
- *Managing Global Transitions*
- *Annales Universitatis Mariae Curie-Skłodowska, sectio H – Oeconomia*
- *Organization and Management Scientific Quarterly*

Preparing and Publishing Scientific Articles & Building Researcher Profile: Techniques and Principles for Success

Panel Chair: Prof. Gazi Mahabubul Alam

Universiti Putra Malaysia, Malaysia

Panelists

- Dr. Achmad Nizar Hidayanto, Universitas Indonesia, Indonesia
- Dr. Jukka Majava, Oulu University, Finland
- Dr. Pornthipa Ongkunaruk, Kasetsart University, Thailand

Preparing a research article is critical for graduate students and junior faculty members. How to structure a scientific article to generally fit with a journal's requirements represents a very important first step to ensure the possibility of acceptance. Key consideration factors and tips for this preparation are to be discussed. In addition, both graduate students and junior faculty members are nowadays expected to write a research proposal. A submission of a research proposal has become an integral part of an annual performance evaluation, especially for faculty members. Quality of the research proposal depends not only on the subject but also the profile of a researcher. Suggestions and advice on preparing a researcher's profile are to be included.

Presentations

Green Marketing: Trends, Developments and Opportunities

Tina Vukasović and John L. Stanton

[▷ Presentation](#)

The Circular City Concept: An Integrated Approach

Ionel Lungu, Anca Draghici, Gabriela Banaduc, and Marius Mihut

[▷ Presentation](#)

Sustainability Reporting in the EU: Aligning with CSRD Directive

and ESRS Standards

Mojca Gornjak

[▷ Presentation](#)

Thermal Comfort Challenges for Indoor Workers: A Study of Summer's Impact on Physiology and Cognition

I Kadek Candra Parmana Wiguna

[▷ Presentation](#)

Sector-Specific ESG Impact: Aligning Sustainability Strategies with Financial Outcomes

Michael Mansberger and Rodney Leitner

[▷ Presentation](#)

Emerging Technologies for Maritime Sustainability: A Review of Selected Case-Studies

Anastasia Kiritsi and Shiv Tripathi

[▷ Presentation](#)

Digital Inclusion in Sustainable E-Business Development: A Systematic Literature Review

Elisaveta Panasiuk

[▷ Presentation](#)

Phenomenology of Life: A Philosophical Approach for Sustainable Development

Carmen Cozma

[▷ Presentation](#)

Improving Ethical Engineering Practice

Felix Tetteh

[▷ Presentation](#)

Navigating Social Media Firestorms: Towards A Firestorm Radar

Janne Harkonen, Kalle Nuortimo, and Kristijan Breznik

[▷ Presentation](#)

Antecedents of Digital Payment Usage Among MSMEs: A Systematic Review

Khalid Abdul Wahid, Mohd Fahlil Mat Jusoh, Mohd Nasir Ismail, and Pratsanee

Nakeeree

[▷ Presentation](#)

Understanding Digital Workforce Engagement: Insights from Digital Natives

Hasnun Anip Bustaman, Siti Maziah Ab Rahman, and Nur Hazelen Mat Rusok

[▷ Presentation](#)

Towards Effective Implementation of Information Management System for TETFund: Evidence from Literature Review

Sarah Iliya Madu and Fredrick G. Kohun

[▷ Presentation](#)

Mediating Effects Between Operational Resources, Capabilities, Competitive Edge and Performance: Indonesian Coffee Industry

Chin-Chun Hsu, Hadiyan Wijaya Ibrahim, Mohd Rizaimy Shaharudin, Keah-Choon Tan, and Suhaiza Hanim Mohamad Zailani

[▷ Presentation](#)

The Well-Being of STEM Students: Perspective from a University in Bucharest

Florentina Alina Grigorescu (Pîrvu)

[▷ Presentation](#)

Normative Colonialism in The Age of Digitalization

Gino Fontana and Nicola Barbuzzi

[▷ Presentation](#)

Exploring The Impact of Additive Manufacturing on Circular Economy in the Finnish Boating Industry: An R&D Lab Perspective

Weimu You

[▷ Presentation](#)

Collaborative Online International Learning for Development of Intercultural Competences Among Swiss and Chinese University Students

Fan Neifer, Anna Nikoulina, and Anna Caroni

[▷ Presentation](#)

Reclamation, Migration, and Health: How Southern Italy Defeated Malaria by Transforming the Territory

Francesco Domenico Vitale

[▷ Presentation](#)

A Conceptual Framework for Circular Value Chains

Jukka Majava

[▷ Presentation](#)

The Effectiveness of AI-Powered Sentiment Analysis in Corporate Communication in Improving Stakeholder Engagement

Ioseb Gabelaia and Migle Smaidziunaite

[▷ Presentation](#)

Enhancing Reverse Logistics for Plastic Waste: Insights from Polish Consumers

Łukasz Wiecheteck, Magdalena Panasiuk-Kwiatek, Katarzyna Budzyńska, Ewelina Berlińska, Jarosław Banaś, Marek Mędrek, and Zbigniew Pastuszak

[▷ Presentation](#)

How To Interpret Service Innovation Readiness Level?

Tihomira Trifonova

[▷ Presentation](#)

Plastic Waste Management in The EU: Machine Learning and Data Mining for Classifying and Evaluating Treatment Patterns and Determinants

Marek Medrek, Jaroslaw Banas, Ewelina Berlinska, Katarzyna Budzynska, Magdalena Panasiuk-Kwiatek, Zbigniew Pastuszak, and Lukasz Wiecheteck

[▷ Presentation](#)

Masters of AI or the Master AI? Govern the Process of Change for Application to Teaching

Emilia Tartaglia Polcini

[▷ Presentation](#)

The Impact of New Technologies and Artificial Intelligence in the School World: An Analysis of the Effects on Students, Teachers, and Administrative, Technical, and Auxiliary Staff in Primary and Secondary Education Institutions, Educational Institutions, and State Special Schools – Algorithmic Data Processing and Legal Considerations

Gino Fontana, Alessandro Sola, Mario Fontana, and Marialuisa Russomanno

[▷ Presentation](#)

Artificial Intelligence and Personalized Teaching: New Paradigms for Learning

Guido Scarano, Simona Iannaccone, and Angelina Vivona

[▷ Presentation](#)

Growth Management Challenges and Opportunities in the Refugee

Entrepreneurs' New Nordic Home

Matti Muhos and Martti Saarela

[▷ Presentation](#)

Translation Studies at a Crossroads: Innovation, Transformation, and Employability in the AI Era

Torsten Doerflinger

[▷ Presentation](#)

Analysing Flood Control Cost, Financing and Budget Deficit in Nigeria

Adams Echono, Mojca Gornjak, and Rado Pezdir

[▷ Presentation](#)

What Drives Learning In Startups? A Comparative Study Across Four National Contexts

Kongkiti Phusavat, Dagmara Lewicka, Anna Rakowska, Agnieszka Sitko-Lutek, Paweł Zająć, Kevin Rhoads, Helena Starowicz-Rajca, Hafeez Ur Rehman, and Arkadiusz Wilczewski

[▷ Presentation](#)

The "Cancel Culture": Possible Reflections of Comparison to Mitigate Conflicts

Guido Scarano, Clorinda Sorrentino, and Lucia Martinello

[▷ Presentation](#)

Geography and Context of Resilience: Exploring Entrepreneurial Resilience in the Arctic

Santeri Halonen, Matti Muhos, and Nafisa Yeasmin

[▷ Presentation](#)

A Matter of Knowledge Transfer: Deepening the Understanding of Digital Transformation Through Analogies and Metaphors

Stephanie Reiner

[▷ Presentation](#)

The Dynamic Interaction of Coopetition Strategy, Co-Innovation and Organizational Agility: Building the Core Competency of Chinese Semiconductor Smes

Yi Wang, Weilee Lim, Garry Wei-Han Tan, and Keng-Boon Ooi

[▷ Presentation](#)

Prohibited Practices and Ethical Principles of Trustworthy AI in the Perspective of a Better Humanity: Identification of Problems

Anna Karmańska

[▷ Presentation](#)

The Role of Digital Marketing in Brand Development with a Focus on Modern Tools and Artificial Intelligence

Melanja Korošec and Dušan Lesjak

[▷ Presentation](#)

Engagement In ESG Areas in the Opinion of Employees of Polish Food Companies Depending on the Nature of Business Activity

Marzena Ganc

[▷ Presentation](#)

Teaching Strategies That Enhance the Acquisition of 21st-Century Skills in Undergraduate Students

Augustine Agbi

[▷ Presentation](#)

A Study About the Impact of Artificial Intelligence (AI) and Service Innovation on Visitor Experiences from Taiwan Museum

Ying-Yueh Su, Siao-Yun Wei, and Yen-Ku Kuo

[▷ Presentation](#)

Applying It Governance Frameworks For Generative Artificial Intelligence

John Casamassa and Wenli Wang

[▷ Presentation](#)

Knowledge Management in the Digital Era: Leveraging Technology for Effective Organizational Performance

Mohammed Nasir Salihu

[▷ Presentation](#)

Improving Thermal Performance and Longevity of Tower Solar Power Plant Receivers Using Coating

Cosmina Carmen Florica and Mihai Florea

[▷ Presentation](#)

Selected Attitudes of Stakeholders in the Plastics Circulation: The Case of Polish Entrepreneurs

Jarosław Banaś, Ewelina Berlińska, Katarzyna Budzyńska, Marek Mędrek, Magdalena Panasiuk-Kwiatek, Zbigniew Pastuszak, and Łukasz Wiechetek

[▷ Presentation](#)

The Introduction of Ethics and Academic Integrity Discipline in the Romanian Higher Education System. A Study on Perception and Reception

Sorin Florin Suciu and Caius Tudor Luminosu

[▷ Presentation](#)

Can Scenarios and Megatrends Be Utilized in Entrepreneur's Competence Development?

Santeri Halonen, Eeva Leinonen, and Matti Muhos

[▷ Presentation](#)

Challenges in Ensuring Sustainable Careers for Ukrainian Women Refugees in Lithuania and Poland

Asta Savaneviciene, Gita Sakyte-Statnicke, Meda Andrijauskienė, Ruta Salickaite-Zukauskiene, Natalja Mazeikiene, and Ruta Ciutiene

[▷ Presentation](#)

Selected Aspects of Efficient Forging in a Press with Three Moving Tools

Andrzej Gontarz

[▷ Presentation](#)

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Project Opportunities Forum

Forum Chair: Prof. Valerij Dermol,

International School for Social and Business Studies, Slovenia

The MakeLearn, TIIM & PIConf conference offers dissemination opportunities through presentations of (ongoing) projects and/or activities at universities. Project managers can use the conference platform and its proceedings to promote and disseminate projects or their institutions. Dissemination opportunities will offer visibility to projects and universities.

This forum serves as a collaborative space for researchers, educators, and project coordinators to exchange ideas, identify potential partners, and explore avenues for future collaboration. Participants are invited to present project concepts and disseminate results from ongoing or completed initiatives, as well as engage in discussions on emerging funding opportunities. The forum aims to foster interdisciplinary dialogue, support knowledge sharing, and contribute to the development of impactful, evidence-based projects across diverse thematic areas.

Forum Members

- Prof. Anca Draghici, Politehnica University Timisoara, Romania
- Dr. Maria-Elena Boatca, Politehnica University Timisoara, Romania
- Prof. Živilė Stankevičiūtė, Kaunas University of Technology, Lithuania
- Prof. Dagmara Lewicka, AGH University of Science and Technology, Poland

Among others, the following projects will be showcased and explored:

- The Erasmus+ project **EDU4PlastiCircular** develops green plastics skills and knowledge in circular and neutral economies. Innovative training methods and tools for higher education professors, students, and managers promote sustainability. The project creates an e-learning platform, digital libraries, and open training materials for at least 200 students.
- **DigiFunCollab** develops digital self-learning social entrepreneurship courses for university students and staff. Social entrepreneurship education strives to increase universities' civic engagement and regional participation. The project comprises national best practices studies, curriculum development, mentorship, and social entrepreneurship projects.
- The **COWEB** project intends to improve the capacity of Western Balkan Higher Education Institutions for worldwide virtual collaborative learning. This innovative educational method focuses on building virtual/blended learning environments and course content, promoting 21st-century skills and cross-border collaboration among students and academic staff, and responding to the digitalization needs outlined during COVID-19.
- The **FReINDs** project supports SMEs in transitioning to a digital, circular economy through Industrial Symbiosis (IS). It develops an IS Manager

curriculum-including workshops, webinars, and digital tools-and provides practical resources like a MOOC, toolkit, and network for public authorities. FReINDs equips at least professionals from HEIs and SMEs with the skills to lead digital IS initiatives.

- **SymbioTech** advances circular economy goals by integrating digital technologies into Industrial Symbiosis (IS). The project supports the creation of "SymbioTech Managers" through innovative microtraining modules, live training events, and AI-driven digital tools. By connecting SMEs, HEIs, and VET providers, it promotes sustainable growth, resource efficiency, and green entrepreneurship. SymbioTech also fosters gender inclusion and builds institutional capacity to lead Europe's shift toward Digital Industrial Symbiosis.
- **Virtual EDU** establishes a comprehensive certification system and upskills remote educators, managers, and support staff to enhance the EU's digital transformation and resilience in education. Through innovative training methods, it compiles best-practice handbooks, curricula, and an e-learning platform. The project aims to educate at least 200 pilot learners across 10 organisations by deploying accredited courses-including roles such as remote educator, manager, administrator, and worker-and issuing ECQA-recognised certifications.

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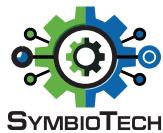
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