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Awareness and Attitude Towards Green IS in Slovenian Enterprises

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Background: This study draws upon the use of Information Systems in support of achieving sustainability, known as Green IS. Furthermore, this study builds on the premise that Green IS offers the opportunity for organizations to act proactively in terms of environmental preservation as well as to mitigate the effects of global climate change and other environmental problems.

Aim: In particular, this study aims to assess the extent of awareness among managers regarding the use and the acceptance of Green IS in Slovenian enterprises.

Method: Using empirical data based on a large-scale survey among senior managers within Slovenian enterprises this study utilized several statistical methods (such as t-test, analysis of variance and multiple linear regression) to analyse the research questions.

Results: In general, findings seem to suggest that institutional mechanisms might be a plausible explanation for differences regarding the attitude towards Green IS adoption. For instance, enterprises with at least one implemented sustainability related certificate expressed higher levels of willingness to use Green IS in order to facilitate the achievement of sustainable development. Moreover, the results of the regression analysis revealed that both Institutional Mimetic pressure and Internal Environment Impact has positive impact on Green IS adoption.

Conclusion: The main conclusion is that the internal environmental impact is considered the most influential factor of the attitude towards Green IS adoption. The culture or individual perception of managers and employees play an important role in the Green IS adoption. Indeed, enterprises that have no intention of improving their environmental performance, but adopt Green IS by the means of seeking legitimacy among external stakeholders, cannot provide a sustainable improvement in environmental management.

Keywords: *Green Information System, Sustainability, Environment, Information System*

1 Introduction

Global warming and other environmental threats have lately increased the level of environmental awareness (Dedrick, 2010). Individuals, organizations and governments are becoming aware of the necessity of sustainability for performing and managing work (Siedel, Recker, Pimmer & vom Brocke, 2010). Since information technologies and information systems represent 2% of CO₂ emissions (WWF, Gartner Group, 2008) and this share is supposed

to increase to 3% until 2020 (McKinsey Global Institute, 2008), the shift towards green or sustainable economy seems inevitable. Environmental issues have forced the information technologies and consequently information systems to become more environmentally friendly, enabling energy efficient business processes (Brooks, Wang & Sarker, 2012). It is also evident, that business process management (Siedel et al., 2011) and the shift towards the sustainable business practices can benefit substantially from Green information systems (Green IS) practices with Green

information technology (Green IT) as an enabler (Esfahani, Rahman and Zakaria, 2015).

Watson, Boudreau, Chen and Huber (2008) were the first to carefully distinguish between Green IS and Green IT. The concept of Green IS can be defined as the usage of information systems to enable sustainable development in economy (Boudreau, Chen & Huber, 2007; Watson et al., 2008). Green IS are enabled by a unique structure of people, processes and IT with a goal to achieve eco-capacity, eco-

efficiency, eco-effectiveness and eco-collaboration (Butler, 2011). Whereas Brooks et al. (2012) sees Green IS as an incentive of using IT infrastructure to change organizational processes and/or practices in order to improve energy efficiency and decrease the level of environmental impact, while introduce environmental friendly products and services at the same time.

To be even more precise, Green IS represent a wide spectre of solutions, where an information system (a

Table 1: Operationalization of constructs

	Item
GPP	Green IS Adoption - Pollution Prevention
GPP1	Our company encourages the usage of software for reduction of emissions
GPP2	Our company encourages the usage of software for reduction of waste
GPP3	Our company encourages the usage of software for reduction of hazardous and toxic materials
GPL	Green IS Adoption - Product Lifecycle
GPL1	Our company encourages the usage of software for product life cycle management, which enables environmentally friendly sourcing and acquisition
GPL2	Our company encourages the usage of software for product life cycle management, which enables environmentally friendly product/service development
GPL3	Our company encourages the usage of software for product life cycle management, which enables environmentally friendly planning of production/service processes
GPL4	Our company encourages the usage of software for product life cycle management, which enables environmentally friendly distribution and delivery
GSD	Green IS Adoption – Sustainable Development
GSD1	Our company encourages the usage of software for online collaboration
GSD2	Our company encourages the usage of software for teleworking
GSD3	Our company encourages the usage of software for paperless business processes
GSD4	Our company encourages the usage of software for measuring and monitoring of organizational environmental performance
ICP	Institutional Pressure - Coercive Pressure
ICP1	The regulations are forcing our company to use green IS
ICP2	Suppliers are forcing our company to use green IS
ICP3	Important customers are forcing our company to use green IS
IMP	Institutional Pressure - Mimetic Pressure
IMP1	Our company's main competitors, who adopted green IS, have benefited greatly financially
IMP2	Our company's supply chain members, who adopted green IS, are perceived favourably by their customers
IMP3	Our company's supply chain members, who adopted green IS, have benefited greatly financially
IEI	Internal Environment Impact
IEI1	The management of our company would like to implement green IS
IEI2	Employees in our company have proposed the implementation of green IS
IEI3	Green IS are a frequent topic of conversation in our company

combination of people, software and IT) has an additional functionality that enables a more sustainable performance of business process. Some of often used Green IS are information systems that enable energy consumption management, optimization of production processes, consolidation of data centres and operations, reuse and care for appropriate disposal of IT, micro and macro economical aspects, system performance, efficient usage of a system, as well as social and ethical aspects aligned with purchase. The Green IS research has mainly been focused to energy efficiency (Watson, Boudreau and Chen, 2010) while other forms of Green IS have mainly been neglected in the literature (e.g. information systems for waste reduction management). For example, Energy informatics, a special research field presented by Watson and Boudreau (2011), discusses the importance of IS for the reduction of energy consumption.

According to several academic discussions (Melville, 2010; Watson, Boudreau & Chen, 2010, vom Brocke, Watson, Dwyer, Elliot & Melville, 2013), the research and development in the area of Green IS should be encouraged. Zheng (2014) presents organizational, technological and environmental mechanisms as Green IT/IS adoption motivators. Wati and Koo (2012) researched the motivational perspective of Green IS behaviour intention and actual use of Green IS and concluded that several self-determined motivational factors influence the behaviour intention to use Green IS, while there is no significant influence of behaviour intention on actual use. The actual use of Green IS is according to Wati and Koo (2012) influenced by external pressure, not only by motivational factors.

Since all the aspects of sustainability have not been equally researched, and the focus is mainly on environmental aspect of sustainability (Farzad and Junker, 2015), there is a lack of literature on general awareness of social and economic aspect of sustainability related to IS. Therefore, we decided to follow the research on senior managers' attitude to Green IS in Malaysian companies presented by Gholami, Sulaiman, Ramayah and Molla (2013) and divide the concept of Green IS into three basic forms: pollution prevention, product stewardship and sustainable development. Accordingly, the aim of our research was to evaluate the general awareness and the attitude towards Green IS in Slovenian enterprises.

2 Methods

A survey was developed based on the previous study presented by Gholami et al. (2013) and Mishra, Akman & Mishra (2014). Several items were withdrawn based on the issues of translation and importance in regional circumstances, while several items were added based on previous research (Baggia and Brezavšček, 2015).

Items describing the Green IS adoption were obtained from Gholami et al. (2013). Two additional items (Envi-

ronmentally friendly product/service development and Planning of production/service processes) were added for the description of Green IS adoption regarding the enterprise's attitude toward the software product lifecycle management, while one item (Measuring and monitoring of organizational environmental performance) was added for the description of enterprise's attitude towards sustainable development. Items discussing the institutional pressure were all adopted from Gholami et al. (2013), while items discussing the internal environment impact were adopted from Mishra, Akman & Mishra (2014). Items discussed in this paper are presented in Table 1. Five point Likert type scale was used to measure the items.

2.1 Sampling, data and statistical methods used

The presented survey was performed as a web survey used to collect data about attitude toward Green IS among managers of Slovenian enterprises. Invitations to the web survey were sent via email to 3623 randomly chosen enterprises in Slovenia, where the sample matched the demographical structure of Slovenian companies according to region and main activity of the enterprise, representing 2% of all Slovenian enterprises. Companies with less than two employees were excluded from the sample, based on the assumption that their usage of IS in general is limited. In the period from 25th of May 2015 to 25th of August 2015 we received 222 responses in total. The survey was addressed to the director of the enterprise or to the director of the informatics sector.

For the analysis of research questions, different statistical methods were used: one sided independent samples *t*-test, ANOVAs or Robust test of equality of means and multiple linear regression.

2.2 Characteristics of the enterprises in the sample

On the question about the main activity of the enterprise (classified according to Statistical Classification of Economic Activities in the European Community, NACE Rev 2, 2008) 185 enterprises provided their response. The largest proportion marked Other Service Activities (13.5%), Information and Communication (13.0%), and Manufacturing (10.3%) (Figure 1). The sample consists of 23% micro enterprises (up to 9 employees), almost half of the enterprises were small sized (46%), one quarter of enterprises were medium sized (50 to 249 employees), while 6% were large enterprises with at least 250 employees.

The questionnaire was fulfilled by 58.2% of men and 41.8% of women. The age of the respondents varies from 23 to 65 years, with mean age 43.5 years ($s=9.58$ years).

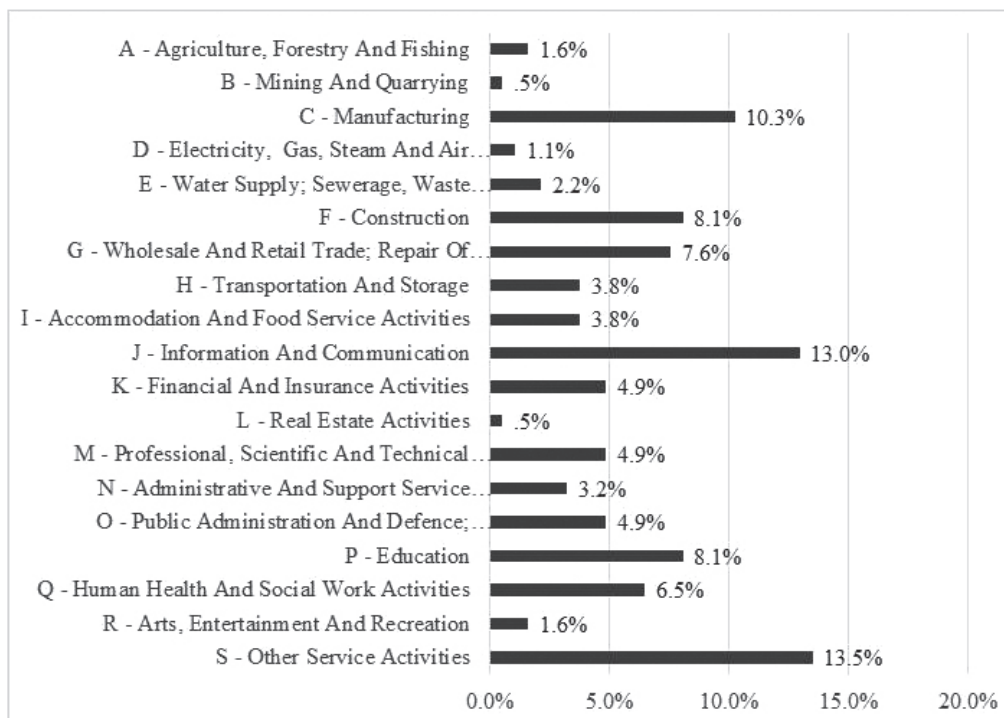


Figure 1: Structure of enterprises in the sample according to their main economic activity

3 Results

According to the topic of items in particular subsection, we first discuss the organizational circumstances leading the enterprise to shift their viewpoint to sustainability, second we discuss the promotion of Green IS usage in enterprises. In the last subsection, we discuss the correlations between different circumstances and the promotion for Green IS adoption.

3.1 Descriptive statistics

There are several external and internal issues leading the enterprise to shift their viewpoint to a more sustainable and further to use Green IS. Descriptive statistics for measured items and constructs are presented in Table 2. Enterprises receive the highest coercive pressure by regulations (3.16), while suppliers (2.64) and important customers (2.62) have lower impact on usage of Green IS. Among three items of mimetic pressure, the highest average grade received the statement that company's main competitors, who adopted Green IS, have benefited greatly financially (3.04). The highest internal environmental impact on implementation of Green IS have managers (3.19), while the implementation of Green IS is not a frequent topic in the conversations (2.91).

Regarding the adoption of Green IS, all three measured items of Pollution Prevention due to use of software were on average estimated high; 3.89 for software for reduction of waste, 3.87 for software for reduction of hazardous and toxic materials, and 3.80 for software for reduction of emissions. Among four items of Green IS Adoption for Product lifecycle, the companies encourage the most the usage of software that enables planning of production/service processes (3.74) and product/service development (3.73). Encouragement for adoption of Green IS for Sustainable development is the highest for online collaboration (3.96), followed by paperless business processes (3.67), while the least sympathy received measuring and monitoring of organizational environmental performance (2.90) and teleworking (2.93).

In the questionnaire 10 green certificates were listed, and the enterprises marked if they already had it or not and if they are in the process of implementation: ISO 14001 – Environmental Management System, ISO 22000 – Food safety management, ISO 26000 – Social responsibility, ISO 50001 – Energy management, EMAS – Eco-Management and Audit Scheme, EcoLabel - label promoting environmental excellence, FSC – Forest Stewardship Council, Family friendly certificate - European work and family audit, SA8000 – Social Accountability International, OHSAS 18001 – Occupational Health and Safety Management

Table 2: Descriptive statistics of the measured items and constructs

Item	N	Mean	SD
GPP	210	3.86	0.760
GPP1	211	3.80	0.893
GPP2	211	3.89	0.874
GPP3	211	3.87	0.863
GPL	200	3.72	0.756
GPL1	205	3.70	0.844
GPL2	204	3.73	0.813
GPL3	203	3.74	0.875
GPL4	204	3.69	0.836
GSD	202	3.37	0.771
GSD1	203	3.96	0.872
GSD2	205	2.93	1.165
GSD3	205	3.67	0.942
GSD4	204	2.90	1.036
ICP	205	2.80	0.782
ICP1	205	3.16	0.952
ICP2	205	2.64	0.916
ICP3	205	2.62	0.892
IMP	101	2.98	0.805
IMP1	113	3.04	0.999
IMP2	130	2.99	0.858
IMP3	109	2.97	0.855
IEI	196	3.04	0.816
IEI1	197	3.19	0.869
IEI2	198	3.01	0.934
IEI3	198	2.91	0.965

Systems. Respondents were also allowed to input additional certificates.

There are 136 enterprises that have no sustainability related certificates (60.7% out of 224) and 88 enterprises that have from 1 to 10 green certificates, with mean value equal to 2.7 ($s=2.1$). More precisely, 20% of enterprises have ISO 14001 - Environmental management, 6% have ISO 22000 - Food safety management, 7 % have ISO 26000 - Social responsibility, 8 % have ISO 50001 – Energy management, 4% EMAS – Eco-Management and Audit Scheme, 7% EcoLabel, 11% have Certificate Family Friendly Enterprise, 5% have SA 8000 - Social Accountability International, 17% have OHSAS 18001 - Occupational Health and Safety Management.

The certificates which are in the process of implementation in 9 % of enterprises are ISO 14001 and ISO 50001.

3.2 Analysis of the research questions

RQ1: *Do the enterprises with at least one implemented sustainability related certificate have on average higher estimates of importance of Green IS adoption than the enterprises who do not have any of sustainability related certificates?*

The first research question was analysed with one sided independent samples *t*-tests. Since we assumed that the enterprises with at least one sustainability related certificate will have higher Green IS awareness, one sided *t*-test was performed on all of 11 items expressing the enterprise's attitude towards the implementation of Green IS and other sustainability issues (2-sided *p*-values obtained in SPSS were recalculated as *p*/2). For four out of eleven items the research question was answered positively. Detailed results are presented in Table 3 and Figure 2.

For two out of three items regarding Pollution Prevention due to Green IS Adoption the research question was answered positively. The statement »Our company encourages the usage of software for reduction of emissions.« was evaluated statistically significantly higher by enterprises who implemented at least one sustainability related certificate (3.94) than by enterprises where they do not have any of sustainability related certificates (3.73) at 5% significance level ($t=-1.753$, $p=.042$). The statement that company encourages the usage of software for reduction of hazardous and toxic materials was on average evaluated higher by the enterprises with at least one sustainability related certificate (4.06) compared to the other enterprises (3.77) at 5% significance level ($t=-2.305$, $p=.011$). None of four items of Product lifecycle due to Green IS Adoption was evaluated statistically significantly higher by the enterprises with implemented sustainability related certificates, while half of the items in Sustainable development were evaluated statistically significantly higher by the enterprises with implemented sustainability related certificates as assumed. The enterprises with implemented sustainability related certificates encourage paperless business processes (3.85) more than the others (3.58) at 5% significance level ($t=-1.960$, $p=.026$). The same goes for measuring and monitoring the organizational environmental performance, since the average estimate for enterprises with sustainability related certificates is equal to 3.18 and statistically significantly lower (2.75) for the enterprises with no green certificates ($t=-2.886$, $p=.002$).

RQ2: *Do the enterprises with at least one implemented sustainability related certificate have on average higher estimates of importance of Institutional coercive pressure, Institutional mimetic pressure and Internal environment impact than the enterprises who do not have any of sustainability related certificates?*

Table 3: Descriptive statistics and results of *t*-test for all 20 items according to enterprises who have implemented sustainability related certificate or not

Item	Number of implemented environmental certificates						<i>t</i> -test for equality of means			
	None			At least one						
	<i>N</i>	Mean	SD	<i>N</i>	Mean	SD	<i>t</i>	<i>df</i>	<i>p</i> (2-sided)	<i>p</i> (1-sided)
GPP1	139	3.73	.915	72	3.94	.837	-1.735	155.5	.085	.043
GPP2	139	3.83	.884	72	4.01	.847	-1.474	209	.142	.071
GPP3	139	3.77	.854	72	4.06	.854	-2.305	209	.022	.011
GPL1	134	3.68	.855	71	3.73	.827	-.429	203	.668	.334
GPL2	134	3.67	.839	70	3.84	.754	-1.432	202	.154	.077
GPL3	134	3.69	.869	69	3.84	.885	-1.131	201	.259	.130
GPL4	134	3.68	.800	70	3.70	.906	-.169	202	.866	.433
GSD1	131	3.90	.867	72	4.07	.877	-1.321	201	.188	.094
GSD2	133	2.87	1.202	72	3.04	1.093	-.994	203	.321	.161
GSD3	133	3.58	.955	72	3.85	.899	-1.960	203	.051	.026
GSD4	132	2.75	.984	72	3.18	1.079	-2.886	202	.004	.002
ICP1	133	3.05	.976	72	3.36	.877	-2.291	203	.023	.011
ICP2	133	2.56	.941	72	2.79	.855	-1.764	203	.079	.040
ICP3	133	2.50	.858	72	2.83	.919	-2.559	203	.011	.006
IMP1	66	3.11	.963	47	2.94	1.051	.890	111	.375	.812 ^a
IMP2	79	2.92	.844	51	3.10	.878	-1.130	128	.261	.130
IMP3	68	2.90	.794	41	3.10	.944	-1.189	107	.237	.119
IEI1	125	3.07	.863	72	3.39	.848	-2.497	195	.013	.007
IEI2	126	2.90	.902	72	3.21	.963	-2.281	196	.024	.012
IEI3	126	2.78	.954	72	3.15	.944	-2.670	196	.008	.004

^a One-sided *p*-value of the item IMP1 was recalculated as $1-p(2\text{-sided})/2$, since averages in the sample are just the opposite according to assumption in the second research question.

The second research question was analysed with the one sided independent samples *t*-tests. Since we assumed that the enterprises with at least one sustainability related certificate will have higher estimate of influence from institutional pressure, one sided *t*-test was performed on all of 9 items expressing the enterprise's institutional pressure on sustainability issues (2-sided *p*-values obtained in SPSS were recalculated as $p/2$). For six out of nine items the research question was answered positively. Detailed results are presented in Table 3 and Figure 2.

All three items in Institutional coercive pressure were on average evaluated lower in the enterprises without sustainability related certificate. The enterprises that implemented at least one sustainability related certificate evaluated force of regulations to use Green IS higher (3.36) than the others (3.05) at 5% significance level ($t=-2.291$, $p=.011$). Similarly, the impact of suppliers to use Green IS was on

average evaluated higher in the enterprises who already have sustainability related certificates (2.29) than in the enterprises with no sustainability related certificates (2.56) at 5% significance level ($t=-0.1764$, $p=.040$). Higher impact of important customers on use of Green IS is detected by the enterprises who already have sustainability related certificates (2.83) than by the others (2.50) at 5% significance level ($t=-2.559$, $p=.006$).

None of three items in Institutional Mimetic pressures were evaluated statistically significantly lower by the enterprises with no sustainability related certificate, while the contrary is true for three items of Internal environmental impact. Regarding the Internal Environment Impact, in the enterprises with implemented sustainability related certificates managers have higher desires to implement Green IS (3.39) than in the other enterprises (3.07) at 5% significance level ($t=-2.281$, $p=.007$). Similarly, the initiative of employ-

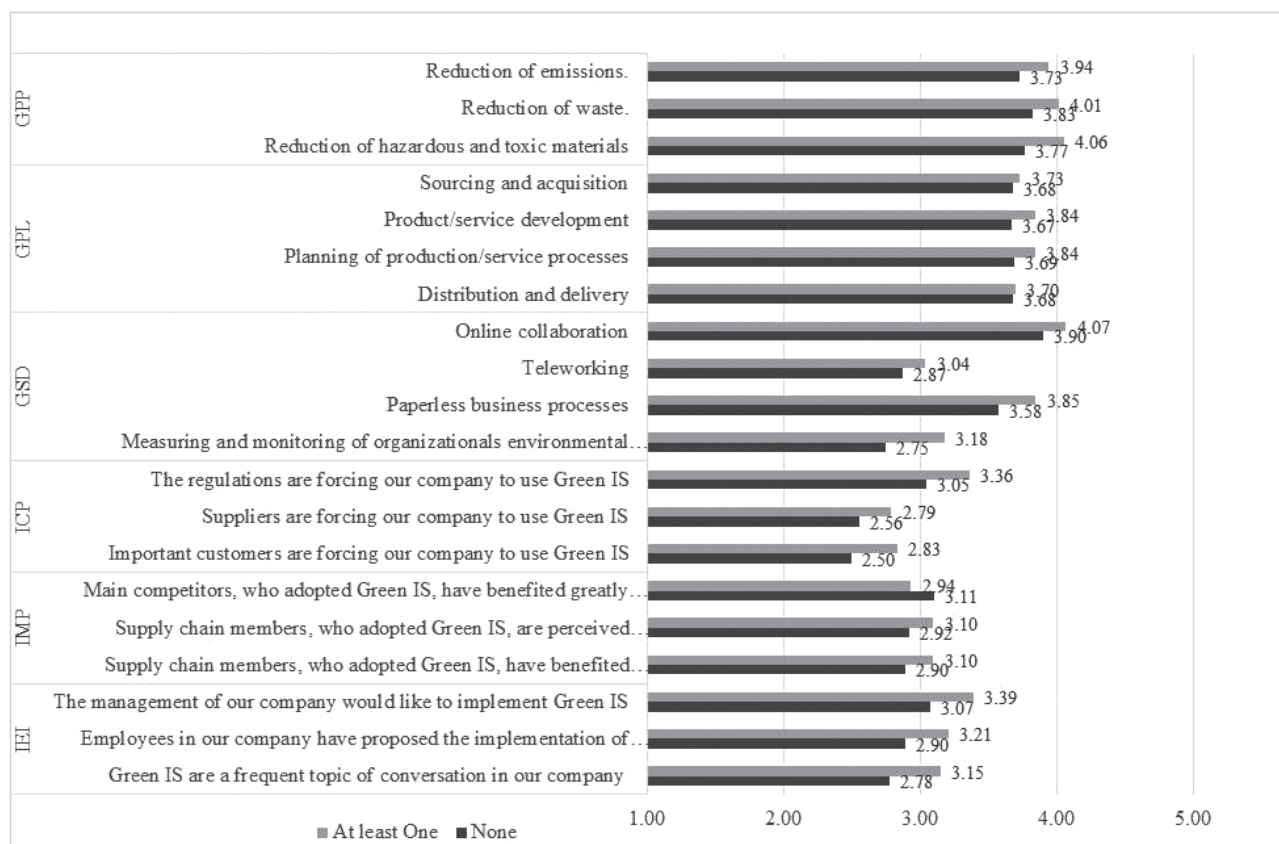


Figure 2: Mean values of 20 items according to enterprises who have implemented sustainability related certificate or not

ees for implementation of Green IS is higher in the employees where they already have any of sustainability related certificates (3.21) than in the others (2.91) at 5% significance level ($t=-2.281, p=.012$). In the enterprises where they already have implemented at least one sustainability related certificate Green IS are more frequent topic (3.15) than in the others (2.78) at 5% significance level ($t=-2.670, p=.008$).

According to the number of employees, the enterprises are divided into four categories: micro, small, medium, and large. Analyses of variance (ANOVAs) or Robust test of Equality of means in case on unequal variances were used to test whether there exist statistically significant differences in average estimates between enterprises of different sizes of the items. In addition, to investigate groups where the differences exist post hoc tests were used.

RQ3: *Are there any differences in the estimates of importance of Green IS adoption among categories according to the size of enterprise?*

Statistically significant differences at 5% significance level were revealed only for one measured item (Table 4 and Figure 3): GSD3 - enterprise encourages use of Green IS for paperless business processes ($F=3.766, p=.012$).

Games-Howell post hoc test reveals that mean values of GSD3 differentiate significantly among micro (3.47) and large enterprises (4.25) ($p=.003$) and small (3.63) and large enterprises ($p=.004$) at 5% significance level.

RQ4: *Are there any differences in the estimates of importance of Institutional coercive pressure, Institutional mimetic pressure and Internal environment impact among categories according to the size of enterprise?*

Statistically significant differences at 5% significance level were revealed only for two measured items (Table 4 and Figure 3): ICP1 - the regulations are forcing the enterprise to use green IS; ($F=4.032, p=.09$) and IEI2 - employees in our company have proposed the implementation of Green IS ($F=2.747, p=.044$). Games-Howell post hoc test reveals that mean values of ICP1 show statistically significant differences only between small (2.99) and large enterprises (3.83) at 5% significance level ($p=.024$). Gabriel post hoc test reveals that for IEI2 significant differences in average estimates exist between small (2.89) and large (3.19) enterprises at 5% significance level ($p=.046$).

^RRobust test (more precisely, Brown-Forsythe test) in the case of unequal variances among groups.

Table 4: Descriptive statistics and results of ANOVAs for 20 items according to the size of enterprises

Item	Number of employees												ANOVA / Robust test	
	1-9			10-49			50-249			More than 500			F	p
	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD		
GPP1	45	3.82	.984	88	3.72	.909	48	3.83	.859	12	4.08	.900	.658	.579
GPP2	45	4.00	.905	88	3.83	.874	48	3.92	.846	12	4.08	.900	.562	.640
GPP3	45	3.84	.999	88	3.84	.786	48	3.88	.914	12	4.00	.953	.124	.946
GPL1	44	3.77	.912	87	3.56	.872	48	3.85	.772	12	3.67	.651	1.398	.245
GPL2	43	3.65	.948	87	3.71	.761	48	3.85	.799	12	3.92	.669	.706	.550
GPL3	44	3.59	.996	86	3.76	.825	48	3.90	.905	11	3.82	.603	.943	.421
GPL4	44	3.64	.892	86	3.71	.795	48	3.69	.926	12	3.67	.651	.074	.974
GSD1	45	3.93	.751	87	3.87	.950	48	4.06	.885	12	4.42	.515	1.620	.186
GSD2	45	2.96	1.127	88	2.84	1.202	48	3.02	1.158	12	3.58	.900	1.513	.213
GSD3	45	3.47	1.079	88	3.63	.963	48	3.85	.772	12	4.25	.452	3.766	.012 ^R
GSD4	45	2.87	1.140	87	2.84	.987	48	2.94	.998	12	3.50	1.000	1.493	.218
ICP1	45	3.11	.910	88	2.99	.851	48	3.38	1.084	12	3.83	.835	4.032	.009 ^R
ICP2	45	2.62	.912	88	2.57	.868	48	2.79	1.010	12	2.83	1.115	.765	.515
ICP3	45	2.49	.869	88	2.63	.835	48	2.79	1.031	12	2.67	.985	.880	.452
IMP1	26	3.12	.993	45	2.91	1.125	29	2.97	.823	9	3.67	.707	1.556	.205
IMP2	30	3.10	.885	55	2.93	.879	31	2.90	.831	9	3.11	.782	.412	.744
IMP3	24	3.04	.955	43	2.91	.895	28	2.89	.786	8	3.25	.463	.490	.690
IEI1	44	3.09	.884	88	3.11	.903	47	3.32	.810	12	3.58	.793	1.578	.196
IEI2	45	2.93	.939	88	2.89	.915	47	3.19	.947	12	3.58	.900	2.747	.044
IEI3	45	2.89	1.027	87	2.84	1.010	48	3.00	.875	12	3.17	.835	.577	.631

In the questionnaire, each enterprise has selected one of 19 activities from NACE Rev 2 classification. We reorganized this classification into 7 enterprise categories, as follows:

- Energy: B, D, E
- Industry: C, F
- Wholesale, retail, hotels & restaurants: G, I
- Information and communication: J
- Education, science and entertainment: M, P, R
- Public administration, health and social work: O, Q
- Other: A, H, K, L, N, S

RQ5: Are there any differences in estimates of importance of Green IS adoption among seven groups of enterprises according to their main activity?

Among 11 items ANOVAs revealed that only two items from Sustainable development have statistically significant estimates among seven groups of enterprises according to their activity (Table 5, Figure 4). The first one is online

collaboration ($F=2.470$, $p=.027$), where Games-Howell post hoc test revealed that statistically significant differences exist between Information and communication sector (4.33) and Wholesale, retail, hotels and restaurants (3.48) ($p=.022$) at 5% significance level. Second item is teleworking ($F=4.667$, $p=.000$), where statistically significant differences at 5% significance level exist between Information and communication (3.92) and one of the following sectors: Wholesale, retail, hotels and restaurants (2.43) ($p=.000$), Public administration, health and social work (2.67) ($p=.004$) and Other activities (2.71) ($p=.000$).

RQ6: Are there any differences in estimates of importance of Institutional coercive pressure, Institutional mimetic pressure and Internal environment impact among seven groups of enterprises according to their main activity?

ANOVAs revealed (Table 5), that none of the items from the group of organizational circumstances differ statistically significant.

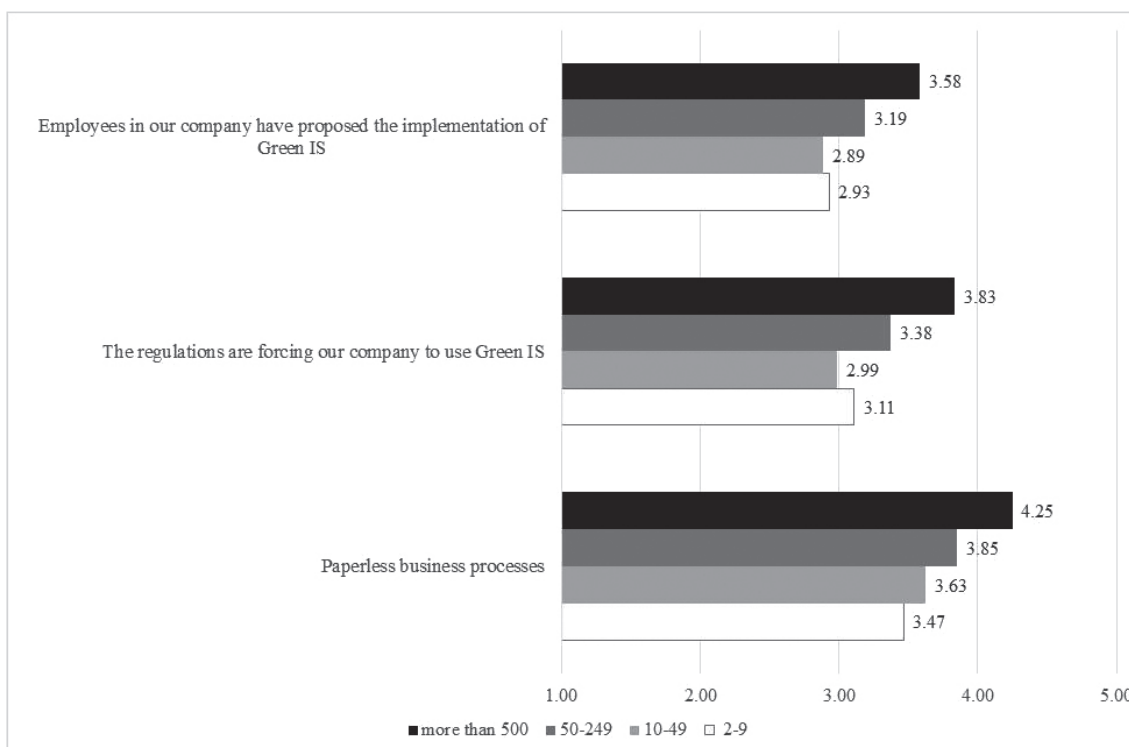


Figure 3: Mean values of three items showing statistically significant differences according to four groups of enterprises according to size

RQ7: *What impact have Institutional coercive pressure (ICP), Institutional mimetic pressure (IMP) and Internal environment impact (IEI) on Green IS adoption?*

The seventh research question was analysed by multiple linear regression. Three independent variables were calculated as the mean value of measured items in the corresponding construct, while Green IS adoption was calculated as mean value of eleven items included in Pollution Prevention, Sustainable development, and Product lifecycle.

Before examining the regression model itself, correlations among included variables were investigated to rule out the possible problem of multicollinearity. All correlation coefficients among variables are statistically significant at 1% significance level. More precisely, correlations among dependent variable and predictors are as follows: the highest positive correlation is between IEI and Green IS adoption ($r=0.549$), followed by correlation coefficient between IMP and Green IS adoption ($r=0.461$), and correlation between ICP and Green IS adoption ($r=0.412$). The highest correlation among predictors is between IEI and ICP ($r=0.420$), followed by correlation between IEI and IMP ($r=0.376$), and ICM and ICP ($r=0.365$). Since none of the correlation coefficients is above 0.8, the multicollinearity is not the problem in our data. Another indicator to rule out the multicollinearity problem are variance inflation factors (VIFs) or the tolerance statistics. The VIFs statistics are for all three predictors

in range from 1.227 and 1.493 and therefore relatively close to 1, while the lowest tolerance statistic for ICP is 0.668 which is highly above 0.2.

The overall model fit was assessed. R^2 is equal to 0.41, indicating that 41% of variance of the Green IS adoption could be explained with three predictors. Durbin-Watson statistic is 1.368 indicating that errors of the model are independent. Results of ANOVA suggests that the proposed model fits well ($F=21.305$, $p=.000$).

Based on unstandardized regression coefficients, the regression model is as follows:

$$\text{Green IS adoption} = 1.743 + 0.047 \cdot \text{ICP} + 0.226 \cdot \text{IMP} + 0.365 \cdot \text{IEI}$$

Coefficients for IMP and IEI differ statistically significantly from zero ($p=.003$ and $p=.000$, respectively) at 5% significance level. Therefore, we can conclude that both Institutional mimetic pressure (IMP) and Internal Environment Impact (IEI) have a positive impact on Green IS adoption.

4 Conclusions

According to Melville (2010), information systems are one of the inadequately understood enablers of sustainable business practices. It was therefore not expected that only 15.3%

Table 5: Descriptive statistics and results of ANOVAs for 20 items according to enterprise's main activity

Item	Main activity of the enterprise																					ANOVA / <i>R</i> Robust test		
	Energetics			Industry			Wholesale, retail, hotels and restaurants			Information and communication			Education, scientific and entertainment			Public administration, health and social work			Other					
	<i>N</i>	Mean	SD	<i>N</i>	Mean	SD	<i>N</i>	Mean	SD	<i>N</i>	Mean	SD	<i>N</i>	Mean	SD	<i>N</i>	Mean	SD	<i>N</i>	Mean	SD			
GPP1	7	3.57	.79	34	4.03	.94	21	3.76	.89	24	3.46	.98	27	3.89	.89	21	3.57	.98	51	3.84	.88	1.263	.277	
GPP2	7	4.14	.69	34	3.94	.81	21	3.95	.97	24	3.63	.97	27	4.04	.81	21	3.67	.91	51	3.96	.89	.893	.501	
GPP3	7	4.00	.58	34	3.79	.88	21	4.10	.89	24	3.67	1.01	27	4.04	.85	21	3.86	.79	51	3.78	.90	.744	.615	
GPL1	7	3.86	.38	34	3.76	.82	21	3.65	.81	24	3.39	1.03	27	3.89	.85	21	3.67	.86	51	3.65	.84	.833	.546	
GPL2	7	3.86	.38	34	3.85	.71	21	3.65	.88	24	3.52	.95	27	3.89	.85	21	3.67	.73	51	3.76	.86	.681	.666 ^R	
GPL3	7	4.17	.41	34	3.82	.77	21	3.55	1.00	24	3.71	1.00	27	3.96	.85	21	3.65	.75	51	3.67	.97	.798	.572	
GPL4	7	3.86	.38	34	3.67	.74	21	3.60	.94	24	3.65	1.03	27	3.74	.86	21	3.57	.81	51	3.71	.88	.169	.985	
GSD1	7	3.71	.49	34	3.97	.88	21	3.48	1.17	24	4.33	.82	27	3.89	.93	21	3.86	.57	51	4.12	.82	2.470	.027 ^R	
GSD2	7	2.86	1.07	34	3.06	1.18	21	2.43	1.08	24	3.92	.97	27	3.15	1.20	21	2.67	1.06	51	2.71	1.10	4.667	.000	
GSD3	7	3.57	.79	34	3.71	.76	21	3.19	.98	24	3.96	1.04	27	3.85	.72	21	3.95	.92	51	3.61	1.06	1.848	.092	
GSD4	7	3.29	.49	34	3.26	1.19	21	2.43	.98	24	2.96	.95	27	2.81	.92	21	2.76	.89	51	2.84	1.05	1.815	.098	
ICP1	7	3.14	.69	34	3.26	.86	21	2.86	.85	24	2.92	.83	27	3.04	.94	21	3.52	1.08	51	3.18	1.05	1.275	.271	
ICP2	7	2.86	.38	34	2.88	.91	21	2.52	.98	24	2.50	1.06	27	2.52	.98	21	2.43	.81	51	2.71	.90	.905	.493	
ICP3	7	3.14	.38	34	2.82	.83	21	2.48	.75	24	2.67	1.09	27	2.41	.97	21	2.38	.74	51	2.63	.92	1.319	.251	
IMP1	7	3.50	.58	34	3.19	1.17	21	3.00	1.22	24	3.21	1.05	27	2.64	.93	21	2.91	.70	51	3.06	.93	.677	.668	
IMP2	7	3.25	.50	34	3.04	.84	21	2.87	.92	24	2.87	.99	27	2.87	.92	21	2.89	.60	51	2.97	.86	.207	.974	
IMP3	7	3.25	.50	34	2.81	.91	21	3.10	.99	24	2.79	.70	27	2.75	.87	21	3.18	.75	51	2.97	.89	.536	.780	
IEI1	7	3.43	.53	34	3.29	.76	21	2.81	.75	24	3.38	.88	27	3.27	.92	21	3.33	.97	51	2.98	.88	1.695	.125	
IEI2	7	3.14	.69	34	3.09	.93	21	2.52	.98	24	3.13	.90	27	3.12	.91	21	3.29	1.01	51	2.90	.94	1.541	.167	
IEI3	7	3.00	.89	34	3.03	1.03	21	2.38	.86	24	3.04	1.00	27	2.93	.96	21	3.00	.77	51	2.84	1.01	1.286	.266	

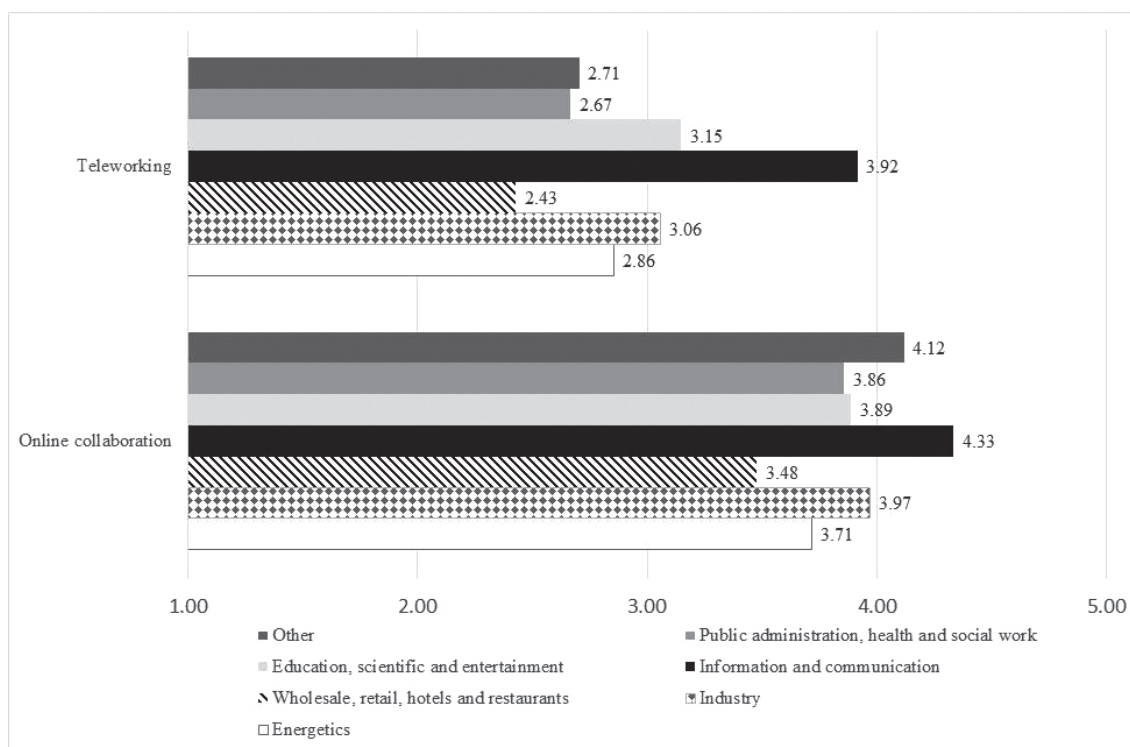


Figure 4: Mean values of two items showing statistically significant differences among seven categories according to enterprise's main activity

of enterprises in the sample do not encourage the use of any Green IS (it was assumed that an enterprise does not encourage the use of any Green IS if the average estimate of Green IS adoption is 3 or less).

Even though, it would be expected that enterprises with sustainability related certificates would promote all listed forms of Green IS, it is evident, that enterprises who already possess at least one of the sustainability related certificates, are more prone only to promote diverse software solutions to lower the GHG emissions, reduce the level of hazardous and toxic materials, paperless business processes and measurements and monitoring of organizational environmental performance. One could also expect that enterprises who measure the organization's environmental performance would put more effort to reduce the environmental impact in the entire life cycle of the product. However, the results show the opposite: the product life cycle is the least used form of Green IS.

Although one could assume, that attitudes and impact on Green IS adoption differ according to the size of the enterprise, only three items showed statistically significant differences:

- the impact of employees on the implementation of Green IS is higher in larger enterprises
- regulations on usage of Green IS have more influence on bigger enterprises

- bigger enterprises are more prone to paperless business process

In general, there are no statistically significant differences among enterprises according to their main activity. Statistically significant difference was found in the adoption of Green IS for sustainable development, where enterprises working in the field of Information and communication had a higher share of online collaboration as wholesale retail, hotels and restaurants as well as a higher share of teleworking as wholesale retail, hotels and restaurants, public administration, health and social work and other activities.

Enterprises who do not feel any pressure from their internal or external environment, do not possess sustainability certificates and do not use Green IS as often as the other enterprises. The results of the survey show that the legislation and suppliers have forced some of the companies to involve sustainability concepts in their business.

It is evident that enterprises who already have implemented the sustainability related certificates, had experienced coercive institutional pressure and internal environment impact in a higher level than the ones without any certificate. The enterprises, who possess sustainability related certificates have a slightly higher attitude towards Green IS adoption. Nevertheless, only 40% of claims on Green IS adoption is evaluated statistically significantly higher.

In contrast to Gholami et al. (2013), where results showed that Coercive pressure and Mimetic pressure does not influence the attitude toward Green IS adoption, our results show: Mimetic pressure and Internal Environmental Impact influence the attitude toward Green IS adoption.

Obviously enterprises do not feel the pressure from regulations, suppliers or customers to change their viewpoint to Green IS. Furthermore, the substantial influence was also detected in the case of external environment with Mimetic pressure, which could be aligned with a special national culture of »begrudging the neighbour«, where an enterprise wants to counterpart their competitors or supply chain members in benefits gained from the adoption of Green IS.

In line with Wati and Koo (2012), who found several self-determination factors in influencing Green IS adoption variables, we conclude that the Internal Environmental Impact is the most influential factor of the attitude toward Green IS adoption. The culture or individual perception of managers and employees play an important role in the Green IS adoption.

As with all of the studies, there is a number of limitations and directions for future research. First, as with any study, there is a potential risk of biased results due to subjective interpretations. These potential drawbacks were considered during both the research instrument development phase as well as during the data collection phase. However, we acknowledge that regardless of our efforts, it may not be possible to mitigate this problem. Second, enterprises from one country were addressed. As such, the increase in a sample size could be seen as an opportunity to improve the generalizability and robustness of the research. Third, we acknowledge that there are possible sources of bias concerning the sample distribution. For instance, some smaller enterprises do not have a special IT department and could therefore not be aware of all the possibilities of Green IS and enabling software products. With this limitation in mind, we did exclude the enterprises with only one employee from the sample, but some biased answers are still not excluded. Finally, we recognize that further research is needed to investigate the aspects of Green IS to determine at what level it is institutionalized and why differences occur in deploying sustainability practices related to IS.

Our further investigation of the readiness to adopt Green IS, and the use of information systems as an enabler of sustainable development, will be focused at individual's characteristics and perception impact on the Green IS adoption in enterprises.

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Ozaveščenost in odnos do zelenih informacijskih sistemov v slovenskih podjetjih

Izhodišča: Raziskava se osredotoča na uporabo informacijskih sistemov za podporo doseganja trajnostnih načel, poznanih kot »zeleni IS«. Zeleni IS predstavljajo priložnost, da podjetja delujejo proaktivno v smislu ohranjanja okolja ter nudijo pomoč pri obvladovanju globalnih klimatskih sprememb ter reševanju ostalih okoljskih problemov.

Namen: Z raziskavo želimo oceniti stopnjo ozaveščenosti o uporabi in sprejetju zelenih IS med managerji v slovenskih podjetjih.

Metode: Empirične podatke smo pridobili s pomočjo obsežne raziskave med vodilnimi managerji slovenskih podjetij. Za analizo raziskovalnih vprašanj je bilo uporabljenih več statističnih metod (kot na primer t-test, analiza variance in multipla linearna regresija).

Rezultati: Ugotovitve kažejo, da na razlike v odnosu do uporabe zelenih IS v podjetjih vplivajo institucionalni mehanizmi. Tako na primer podjetja, ki se ponašajo z najmanj enim trajnostno naravnanim certifikatom, kažejo večjo pripravljenost, da bi svojo trajnostno naravnost nadgradili z uporabo zelenih IS. Rezultati regresijske analize kažejo, da imajo institucionalni mimetični dejavniki in notranji okoljski dejavniki pozitiven vpliv na pripravljenost za uporabo zelenih IS v podjetju.

Zaključki: Glavna ugotovitev raziskave je, da imajo notranji okoljski dejavniki največji vpliv na pripravljenost za uporabo in uvedbo zelenih IS. Prav tako ima pomemben vpliv pri pripravljenosti za uporabo zelenih IS kultura in odnos managerjev in zaposlenih. Dejansko podjetja, ki nimajo dejanskega namena izboljšati svojega okoljskega vpliva, ter zelene IS uvedejo v svoje poslovanje samo za pridobitev priznanja s strani zunanjih deležnikov, ne morejo zagotoviti trajnostno naravnanih izboljšav na področju ravnanja z okoljem.

Ključne besede: zeleni informacijski sistem, trajnostna naravnost, okolje, informacijski sistem