

# Comparative Analysis Of The Efficiency Of The Insurance Market Of Serbia And Countries In The Region Using The Mabac Method

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**ABSTRACT** - In recent times, as is known, various methods of multi-criteria analysis have been used more and more to evaluate the efficiency of financial institutions as accurately as possible. One is the MABAC (Multi-Attributive Border Approximation area Comparison) method. Bearing this in mind, this paper analyzes the effectiveness of the insurance in the selected countries (Croatia and Slovenia) and Serbia, based on this method, to assess their international positioning. According to the results of the empirical research on the efficiency of the insurance markets in the selected countries and Serbia based on the MABAC method, the insurance markets of Croatia are ranked best. Serbia's insurance market is ranked second and Slovenia's third. In terms of performance, Serbian insurance market is less good than the Croatian and better than Slovenian. To improve the international position of insurance in Serbia in the future, it is necessary to develop an awareness of the general importance of insurance, especially life insurance, given that it is at a lower development level than in the countries with developed market economies, especially the European Union. In this context, it is necessary to encourage an accelerated growth of life insurance in Serbia by applying appropriate measures. JEL classification: C2, C6, G1, G2, G22.

Izvorni znanstveni članek

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KLJUČNE BESEDE: učinkovitost, zavarovalniški trg, mednarodni položaj, metoda MABAC

**POVZETEK** - Kot je znano, se v zadnjem času vse pogostejše uporablja različne metode večkriterijske analize za čim natančnejšo oceno učinkovitosti finančnih institucij. Ena izmed njih je metoda MABAC (Multi-Attributive Border Approximation Area Comparison). Ob upoštevanju tega v prispevku analiziramo učinkovitost zavarovanja v izbranih državah (Hrvaška in Slovenija) in Srbiji na podlagi te metode za oceno njihovega mednarodnega položaja. Po rezultatih empirične raziskave učinkovitosti zavarovalniških trgov izbranih držav in Srbije po metodi MABAC je najbolje uvrščen zavarovalniški trg Hrvaške. Srbski zavarovalniški trg je na drugem, slovenski pa na tretjem mestu. Po uspešnosti je slabši od hrvaškega zavarovalniškega trga in boljši od slovenskega. Za izboljšanje mednarodnega položaja zavarovalništva v Srbiji v prihodnosti je potrebno razviti zavest o splošnem pomenu zavarovalništva, še posebej življenjskega, saj je na nižji stopnji po razvitosti v primerjavi z državami z razvitim tržnim gospodarstvom, zlasti državami Evropske unije. V tem kontekstu je treba z ustreznimi ukrepi spodbuditi pospešeno rast življenjskih zavarovanj v Srbiji. Klasifikacija JEL: C2, C6, G1, G2, G22.

## 1 Introduction

Recently, to evaluate the efficiency of companies/financial institutions as realistically as possible, various methods of multi-criteria analysis have been developed (Mathew, 2018; Timiryanova, 2020; Okwu, 2020; Singh, 2020; Pachar, 2021; Brezović, 2021; Tsai, 2021 ). One of them is the MABAC method (Pamučar, 2015; Bo-

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žanić, 2016, 2019, 2020; Božanić et al., 2019, Božanić et al., 2020; Işik et al., 2020; Nedeljković et al., 2021 ). In this paper, the analysis of the insurance efficiency of the selected countries and Serbia is carried out, as a research subject, based on the MABAC method to assess their international position. Its aim and purpose is to determine the most realistic situation possible as a basis and assumption for taking appropriate measures to improve the international position regarding the efficiency of insurance in Serbia in the future.

In the world, there is an increasingly rich literature dedicated to the analysis of the efficiency of companies, that is, financial institutions based on various methods of the multi-criteria analysis (Ersoy, 2017). This is also the case with literature in Serbia (Kočović, 2010; Mandić, 2017; Rakonjac-Antić, 2018; Lukic, 2010, 2011a, b, 2017, 2018a, b, c, 2019, 2020a, b, c, d, e, 2021a, b, c, d, e, f, 2022; Vojteški Kljenak & Lukić, R. 2022a, b, c, 2023a, b, c, d, e, f). However, in the relevant literature, as far as we know, there is not a single comprehensive work devoted to the evaluation of the efficiency of insurance in Serbia using the MABAC method. This work fills that gap to some extent. This, among other things, reflects its scientific and professional contribution.

The starting point of the research in this paper is the fact that the continuous evaluation of the efficiency of a certain insurance market (in this case the insurance market of Serbia) is a prerequisite for improving its international position in the future through better control of critical factors and the application of appropriate measures. The basic research hypothesis is that the efficiency of the Serbian insurance market is low, compared to the insurance markets in the countries with a developed market economy.

The application of the MABAC method plays a significant role in this. It ensures a defining of a more realistic situation regarding the efficiency of insurance in Serbia and its position in the world. Based on this, appropriate measures can be taken to improve the efficiency of insurance in Serbia in the future.

## 2 MABAC method

Different methods of multi-criteria decision-making can be used in the analysis of the treated problem in this study. In this particular case, the new MABAC method is used due to the simplicity and accuracy of the obtained results.

MABAC (Multi-Attributive Border Approximation area Comparison) is a newer multi-criteria decision-making method developed by Pamučar and Čirović (2015). The basic feature of this method is defining the distance of the criterion function of each observed alternative from the limit approximate value. The mathematical formulation of the MABAC method consists of the following steps (Pamučar, 2015):

*Step 1: Formation of the initial decision matrix ( $X$ ).*

Where  $m$  alternatives are evaluated according to  $n$  criteria. Alternatives are represented by vectors  $A_i = (x_{i1}, x_{i2}, \dots, x_{in})$ , where  $x_{ij}$  is the value of the  $i$ -th alternative according to the  $j$ -th criterion ( $i = 1, 2, \dots, m; j = 1, 2, \dots, n$ ).

$$X = \begin{matrix} & \begin{matrix} C_1 & C_2 & \dots & C_n \end{matrix} \\ \begin{matrix} A_1 \\ A_2 \\ \dots \\ A_m \end{matrix} & \begin{bmatrix} x_{11} & x_{12} & \dots & x_{1n} \\ x_{21} & x_{22} & \dots & x_{2n} \\ \dots & \dots & \dots & \dots \\ x_{m1} & x_{m2} & \dots & x_{mn} \end{bmatrix} \end{matrix} \quad (1)$$

where m is the total number of alternatives, n is the total number of criteria.

*Step 2: Normalization of the elements of the initial matrix ( X ).*

$$N = \begin{matrix} & \begin{matrix} C_1 & C_2 & \dots & C_n \end{matrix} \\ \begin{matrix} A_1 \\ A_2 \\ \dots \\ A_m \end{matrix} & \begin{bmatrix} n_{11} & n_{12} & \dots & n_{1n} \\ n_{21} & n_{22} & \dots & n_{2n} \\ \dots & \dots & \dots & \dots \\ n_{m1} & n_{m2} & \dots & n_{mn} \end{bmatrix} \end{matrix} \quad (2)$$

The elements of the normalized matrix ( N ) are obtained using the following equations:

a) For benefit (income) types of criteria (a high value of the criteria is preferred)

$$n_{ij} = \frac{x_{ij} - x_i^-}{x_i^+ - x_i^-} \quad (3)$$

b) For non-finite (cost) types of criteria (a lower value of the criteria is preferable)

$$n_{ij} = \frac{x_i^+ - x_{ij}}{x_i^+ - x_i^-} \quad (4)$$

where  $x_{ij}$ ,  $x_i^+$  and  $x_i^-$  are the elements of the initial decision matrix

( X ), and are  $x_i^+$  defined  $x_i^-$  as:

$x_i^+ = \max(x_1, x_2, \dots, x_m)$  and represent the maximum values of the observed criterion by alternatives.

$x_i^- = \min(x_1, x_2, \dots, x_m)$  and represents the minimum values of the observed criterion by alternatives.

*Step 3: Calculation of elements of the weight matrix ( V ).*

The elements of the weight matrix ( V ) are calculated as follows:

$$V_{ij} = w_i g(n_{ij} + 1) \quad (5)$$

where  $n_{ij}$  the elements of the normalized matrix ( N ) are  $w_i$  the weighting coefficients of the criteria.

Based on the previous equation, the following weight matrix V is obtained

$$V = \begin{bmatrix} v_{11} & v_{12} & \dots & v_{1n} \\ v_{21} & v_{22} & \dots & v_{2n} \\ \dots & \dots & \dots & \dots \\ v_{m1} & v_{m2} & \dots & v_{mn} \end{bmatrix} = \begin{bmatrix} w_1 g(n_{11} + 1) & w_2 g(n_{12} + 1) & \dots & w_n g(n_{1n} + 1) \\ w_1 g(n_{21} + 1) & w_2 g(n_{22} + 1) & \dots & w_n g(n_{2n} + 1) \\ \dots & \dots & \dots & \dots \\ w_1 g(n_{m1} + 1) & w_2 g(n_{m2} + 1) & \dots & w_n g(n_{mn} + 1) \end{bmatrix} \quad (6)$$

where  $n$  is the total number of criteria, and  $m$  is the total number of alternatives.

*Step 4: Determining the matrix of boundary approximate regions (  $G$  ).*

The boundary approximate area (BAA) for each criterion is determined according to the following expression:

$$g_i = \left( \prod_{j=1}^m v_{ij} \right)^{1/m} \quad (7)$$

where the elements of the weight matrix (  $V$  ), and  $m$  is the total number of alternatives.

After calculating the value of  $g$  and for each criterion, a matrix of borderline approximate areas (  $G$  ) of the format  $n \times 1$  is formed (  $n$  represents the total number of criteria by which the choice of offered alternatives is made):

$$G = \begin{bmatrix} C_1 & C_2 & \dots & C_n \\ g_1 & g_2 & \dots & g_n \end{bmatrix} \quad (8)$$

*Step 5: Calculation of the elements of the distance matrix of alternatives from the border approximate area (  $Q$  ).*

$$Q = \begin{bmatrix} q_{11} & q_{12} & \dots & q_{1n} \\ q_{21} & q_{22} & \dots & q_{2n} \\ \dots & \dots & \dots & \dots \\ q_{m1} & q_{m2} & \dots & q_{mn} \end{bmatrix} \quad (9)$$

The distance of the alternatives from the border approximate area (  $q_{ij}$  ) is determined as the difference between the elements of the weight matrix (  $V$  ) and the values of the border approximate area (  $G$  ).

$$Q = V - G = \begin{bmatrix} v_{11} & v_{12} & \dots & v_{1n} \\ v_{21} & v_{22} & \dots & v_{2n} \\ \dots & \dots & \dots & \dots \\ v_{m1} & v_{m2} & \dots & v_{mn} \end{bmatrix} - \begin{bmatrix} q_1 & q_2 & \dots & q_n \\ q_1 & q_2 & \dots & q_n \\ \dots & \dots & \dots & \dots \\ q_1 & q_2 & \dots & q_n \end{bmatrix} \quad (10)$$

$$Q = \begin{bmatrix} v_{11} - g_1 & v_{12} - g_2 & \dots & v_{1n} - g_n \\ v_{21} - g_1 & v_{22} - g_2 & \dots & v_{2n} - g_n \\ \dots & \dots & \dots & \dots \\ v_{m1} - g_1 & v_{m2} - g_2 & \dots & v_{mn} - g_n \end{bmatrix} - \begin{bmatrix} q_{11} & q_{12} & \dots & q_{1n} \\ q_{21} & q_{22} & \dots & q_{2n} \\ \dots & \dots & \dots & \dots \\ q_{m1} & q_{m2} & \dots & q_{mn} \end{bmatrix} \quad (11)$$

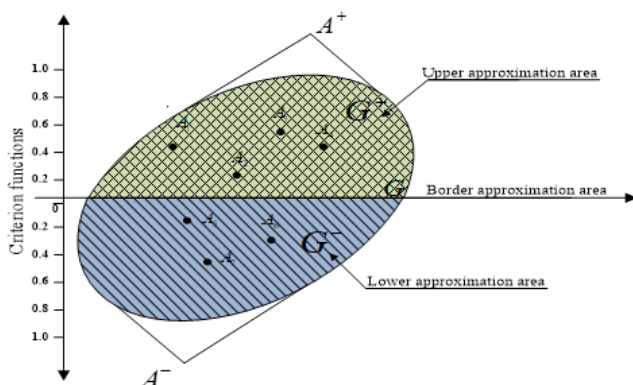
where  $g_i$  is the border approximate area for criterion  $C_i$ ,  $v_{ij}$  the elements of the weighting matrix (  $V$  ),  $n$  is the number of criteria, and  $m$  is the number of alternatives.

Alternative  $A_i$  can belong to the border approximate area (  $G$  ), the upper approximate area (  $G^+$  ), or the lower approximate area (  $G^-$  ),  
i.e.  $A_i \in \{G \cup G^+ \cup G^-\}$  The upper approximate area (  $G^+$  )

is the area where the ideal alternative (  $A^+$  ) is located, and the lower approximate area is the area where the anti-ideal alternative (  $A^-$  ) is located (Figure 1).

**Figure 1**

Displays the upper ( $G^+$ ), lower ( $G^-$ ), and approximate regions



Source: Pamučar, 2015

Belonging to the alternative  $A_i$  the approximate area ( $G$ ,  $G^+$  or  $G^-$ ) is determined based on the following equation:

$$A_i \in \begin{cases} G^+ & \text{if } q_{ij} > 0 \\ G & \text{if } q_{ij} = 0 \\ G^- & \text{if } q_{ij} < 0 \end{cases} \quad (12)$$

Therefore, "for alternative  $A$  to be chosen as the best from the set, it is necessary that it belongs to the upper approximate area ( $G^+$ ) according to as many criteria as possible. If, for example, alternative  $A_i$  according to 5 criteria (out of a total of 6 criteria) belongs to the upper approximate area, and according to one criterion it belongs to the lower approximate area ( $G^-$ ), this means, in other words, that according to 5 criteria, the alternative is close to or equal to the ideal alternative, while according to one criterion close to or equal to the anti-ideal alternative. If the value of  $q_{ij} > 0$ , i.e.  $q_{ij} \in G^+$ , then the alternative  $A_i$  is close to or equal to the ideal alternative. However, if  $q_{ij} < 0$ , i.e.  $q_{ij} \in G^-$ , then alternative  $A_i$  is close to or equal to the anti-ideal alternative." (Pamučar, 2015; Božanić, 2016).

#### Step 6: Ranking of alternatives.

The calculation of the value of the criteria functions according to the alternatives (13) is obtained as the sum of the distances of the alternatives from the boundary approximate areas ( $q$ ). By summing the elements of the matrix  $Q$  by row, the final values of the criterion functions of the alternatives are obtained:

$$S_i = \sum_{j=1}^n q_{ij} \quad j = 1, 2, \dots, n \quad i = 1, 2, \dots, m \quad (13)$$

where  $n$  is the number of criteria, and  $m$  is the number of alternatives.

### 3 Analytical Hierarchy Process (AHP) method

Given that the weighting coefficient of the criteria when applying the MABAC method is determined using the AHP method, we will briefly refer to its theoretical and methodological characteristics.

The Analytical Hierarchy Process (AHP) method takes place through the following steps (Saaty, 2008):

*Step 1: Formation of the matrix of comparison pairs*

$$A = [a_{ij}] = \begin{bmatrix} 1 & a_{12} & \dots & a_{1n} \\ 1/a_{12} & 1 & \dots & a_{2n} \\ \dots & \dots & \dots & \dots \\ 1/a_{1n} & 1/a_{2n} & \dots & 1 \end{bmatrix} \quad (14)$$

*Step 2: Normalization of the matrix of comparison pairs*

$$a_{ij}^* = \frac{a_{ij}}{\sum_{i=1}^n a_{ij}}, i, j = 1, \dots, n \quad (15)$$

*Step 3: Determination of relative importance, i.e. a vector of weights*

$$w_i = \frac{\sum_{j=1}^n a_{ij}^*}{n}, i, j = 1, \dots, n \quad (16)$$

Consistency index - CI (consistency index) is a measure of the deviation of  $n$  from  $\lambda_{max}$  and can be represented by the following formula:

$$CI = \frac{\lambda_{max} - n}{n} \quad (17)$$

If  $CI < 0.1$  of the estimated value of the coefficients  $a_{ij}$  are consistent, and the deviation of  $\lambda_{max}$  from  $n$  is negligible. This means, in other words, that the AHP method accepts an inconsistency of less than 10%.

The consistency index can be used to calculate the consistency ratio  $CR = CI/RI$ , where  $RI$  is a random index.

### 4 Measuring the efficiency of the insurance market in the selected countries and Serbia based on the MABAC method: Results and discussion

To measure the insurance efficiency of the selected countries (Croatia and Slovenia) and Serbia, the following criteria were chosen: C1 – Population, C2 – Gross domestic product, C3 – Inflation rate, C4 - Exchange rate local currency per USD, C5 - Insurance premium in % of the total insurance premium in the world, C6 - Insurance premium in % of GDP, C7 - Insurance premium per inhabitant in USA and C8 - Life insurance premium in % of the total premium. The selection of the countries was made according to the criteria of countries with a developed insurance market and countries in the region of Serbia. The alternatives are: A1 - Slovenia, A2 - Croatia and A3 - Serbia. Table 1 shows the initial data for the analysis of insurance efficiency of

the selected countries and Serbia based on the MABAC method for 2022. Figure 2 shows the position of Serbia in international insurance.

**Table 1**

*Initial data for the analysis of the insurance efficiency of selected countries and Serbia*

|          | Population (millions) | G r o s s domestic product, USD bn | Inflati-on rate (in %) | Exchange rate local currency per USD | Insurance premium in % of the total insurance premium in the world | Insurance premium in % of GDP | I n s u r a n c e premium per inhabitant in the USA | Life insurance premium in % of the total premium |
|----------|-----------------------|------------------------------------|------------------------|--------------------------------------|--------------------------------------------------------------------|-------------------------------|-----------------------------------------------------|--------------------------------------------------|
|          | C1                    | C2                                 | C3                     | C4                                   | C5                                                                 | C6                            | C7                                                  | C8                                               |
| Slovenia | 2                     | 62                                 | 8.8                    | 0.9                                  | 0.0                                                                | 4.7                           | 1396                                                | 27.5                                             |
| Croatia  | 7                     | 69                                 | 10.8                   | 7.2                                  | 0.0                                                                | 2.6                           | 456                                                 | 22.4                                             |
| Serbia   | 4                     | 64                                 | 12.0                   | 111.7                                | 0.0                                                                | 1.9                           | 177                                                 | 19.7                                             |

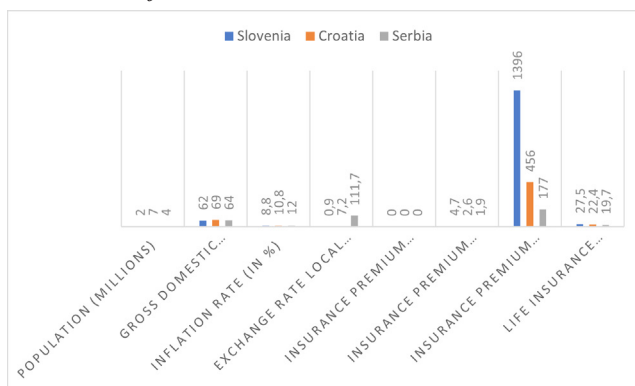
Note: GDP - gross domestic product USD - US dollar

Source: World insurance: the recovery gains pace. Swiss Re sigma No 3 / 2023, 1-49.

Figure 2 shows the performance indicators of Serbia of the selected countries.

**Figure 2**

*Performance indicators of Serbia and selected countries*



Source: Author's report

Table 2 shows the descriptive statistics of the initial data.

**Table 2**

*Descriptive statistics*

|                    |         | Statistics |         |          |        |        |           |         |    |
|--------------------|---------|------------|---------|----------|--------|--------|-----------|---------|----|
|                    |         | C1         | C2      | C3       | C4     | C5     | C6        | C7      | C8 |
| N                  | Valid   | 3          | 3       | 3        | 3      | 3      | 3         | 3       | 3  |
|                    | Missing | 0          | 0       | 0        | 0      | 0      | 0         | 0       | 0  |
| Mean               | 4.3333  | 65.0000    | 10.5333 | 39.9333  | .0000  | 3.0667 | 676.3333  | 23.2000 |    |
| Std. Error of Mean | 1.45297 | 2.08167    | .93333  | 35.92939 | .00000 | .84130 | 368.73673 | 2.28692 |    |
| Median             | 4.0000  | 64.0000    | 10.8000 | 7.2000   | .0000  | 2.6000 | 456.0000  | 22.4000 |    |

|                        |         |         |         |          |        |         |           |         |  |
|------------------------|---------|---------|---------|----------|--------|---------|-----------|---------|--|
| Std. Deviation         | 2.51661 | 3.60555 | 1.61658 | 62.23153 | .00000 | 1.45717 | 638.67076 | 3.96106 |  |
| Skewness               | .586    | 1.152   | -.722   | 1.712    |        | 1.293   | 1.368     | .872    |  |
| Std. Error of Skewness | 1.225   | 1.225   | 1.225   | 1.225    | 1.225  | 1.225   | 1.225     | 1.225   |  |
| Minimum                | 2.00    | 62.00   | 8.80    | .90      | .00    | 1.90    | 177.00    | 19.70   |  |
| Maximum                | 7.00    | 69.00   | 12.00   | 111.70   | .00    | 4.70    | 1396.00   | 27.50   |  |

Note: Author's calculation using SPSS software

The percentage share of the insurance premium of Slovenia, Croatia and Serbia in the total world insurance premium is equal to zero. In the specific case, therefore, the insurance premium as a percentage of gross domestic product is above average in Slovenia and below average in Croatia and Serbia. The highest insurance premium per inhabitant is in Slovenia and is above the average. The percentage share of the life insurance premium in the total insurance premium is the highest in Slovenia and is above the average. Such insurance flows in Slovenia, Croatia and Serbia were influenced, among other things, by the analyzed macroeconomic indicators (population, gross domestic product, inflation and exchange rate). The target performances of the insurance of Slovenia, Croatia and Serbia can be achieved by adequate control of the analyzed statistical variables. They are nothing but insurance performance factors.

Table 3 shows the weighting coefficients of the criteria. They were calculated using the AHP (Analytical Hierarchical Process) method (Saaty, 2008). (The calculation was performed using Excel AHPSoftware ).

**Table 3**

*Weight coefficients of the criteria*

|   |    | 1    | 2    | 3    | 4    | 5    | 6    | 7    | 8    | WEIGHTS           |        |
|---|----|------|------|------|------|------|------|------|------|-------------------|--------|
|   |    | C1   | C2   | C3   | C4   | C5   | C6   | C7   | C8   |                   |        |
| 1 | C1 | 1.00 | 1.00 | 1.50 | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 | 0.1405            |        |
| 2 | C2 | 1.00 | 1.00 | 2.00 | 2.50 | 2.00 | 2.00 | 2.00 | 2.00 | 0.2030            |        |
| 3 | C3 | 0.67 | 0.50 | 1.00 | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 | 0.1162            |        |
| 4 | C4 | 0.50 | 0.40 | 0.50 | 1.00 | 2.00 | 2.00 | 2.00 | 2.00 | 0.1359            |        |
| 5 | C5 | 1.00 | 0.50 | 1.00 | 0.50 | 1.00 | 2.00 | 2.00 | 2.00 | 0.1301            |        |
| 6 | C6 | 1.00 | 0.50 | 1.00 | 0.50 | 0.50 | 1.00 | 2.00 | 1.00 | 0.1000            |        |
| 7 | C7 | 1.00 | 0.50 | 1.00 | 0.50 | 0.50 | 0.50 | 1.00 | 1.00 | 0.0842            |        |
| 8 | C8 | 1.00 | 0.50 | 1.00 | 0.50 | 0.50 | 1.00 | 1.00 | 1.00 | 0.0901            |        |
|   |    |      |      |      |      |      |      |      |      | 1.0000            |        |
|   |    |      |      |      |      |      |      |      |      | Consistency Ratio | 0.0503 |

Note: Author's calculation using the software program AHPSoftware-Excel

In this particular case, since the consistency ratio is  $0.0503 < 0.1$ , the estimated values of the coefficients  $a_{ij}$  are consistent, and the deviation  $\lambda_{max}$  from  $n$  is negligible. This means, in other words, that the AHP method accepts an inconsistency of less than 10%.

In this case, the most important criterion is C2. Adequate control of the annual growth rate of the gross domestic product can influence the achievement of the target performance of insurance in Slovenia, Croatia and Serbia. Of course, this is also based



on adequate management with other analyzed criteria treated as insurance performance factors.

The obtained results of the analysis of the insurance efficiency of the selected countries and Serbia using the MABAC method are shown in the tables below (Table 4, 5, 6, 7, 8), as well as graphically (Figure 3). (Calculations were performed using Excel MABACSoftware.) Table 4 shows the calculated weight coefficients of the criteria, the original empirical data of the criteria, and the maximum and minimum. In the specific case, for example, the highest insurance premium as a percentage of the gross domestic product is in the Slovenia and the lowest in Serbia. The data analysis in this table is similar for other countries about the presented criteria. The original empirical data for each country and each criterion are normalized in Table 5. In Table 6, they are weighted. Table 7 shows the distance of the alternatives from the BAA matrix (Q). The ranking of alternatives is shown in Table 8.

**Table 4**

*Initial*

|                     |        |       |        |        |        |     |        |        |
|---------------------|--------|-------|--------|--------|--------|-----|--------|--------|
| weights of criteria | 0.1405 | 0.203 | 0.1162 | 0.1359 | 0.1301 | 0.1 | 0.0842 | 0.0901 |
| kind of criteria    | 1      | 1     | 1      | 1      | 1      | 1   | 1      | 1      |
|                     | C1     | C2    | C3     | C4     | C5     | C6  | C7     | C8     |
| A1                  | 2      | 62    | 8.8    | 0.9    | 0      | 4.7 | 1396   | 27.5   |
| A2                  | 7      | 69    | 10.8   | 7.2    | 0      | 2.6 | 456    | 22.4   |
| A3                  | 4      | 64    | 12     | 111.7  | 0      | 1.9 | 177    | 19.7   |
| MAX                 | 7      | 69    | 12     | 111.7  | 0      | 4.7 | 1396   | 27.5   |
| MIN                 | 2      | 62    | 8.8    | 0.9    | 0      | 1.9 | 177    | 19.7   |

Note: Author's calculation using MABACSoftware-Excel software

**Table 5**

*Normalized Matrix*

|                     |        |        |        |        |        |        |        |        |
|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| weights of criteria | 0.1405 | 0.203  | 0.1162 | 0.1359 | 0.1301 | 0.1    | 0.0842 | 0.0901 |
| kind of criteria    | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      |
|                     | C1     | C2     | C3     | C4     | C5     | C6     | C7     | C8     |
| A1                  | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 1.0000 | 1.0000 | 1.0000 |
| A2                  | 1.0000 | 1.0000 | 0.6250 | 0.0569 | 0.0000 | 0.2500 | 0.2289 | 0.3462 |
| A3                  | 0.4000 | 0.2857 | 1.0000 | 1.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 |

Note: Author's calculation using MABACSoftware-Excel software

**Table 6**

*Normalized Weighted Matrix (V)*

|    |        |        |        |        |        |        |        |        |
|----|--------|--------|--------|--------|--------|--------|--------|--------|
|    | C1     | C2     | C3     | C4     | C5     | C6     | C7     | C8     |
| A1 | 0.1405 | 0.2030 | 0.1162 | 0.1359 | 0.1301 | 0.2000 | 0.1684 | 0.1802 |
| A2 | 0.2810 | 0.4060 | 0.1888 | 0.1436 | 0.1301 | 0.1250 | 0.1035 | 0.1213 |
| A3 | 0.1967 | 0.2610 | 0.2324 | 0.2718 | 0.1301 | 0.1000 | 0.0842 | 0.0901 |

|                                      |        |        |        |        |        |        |        |        |
|--------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Border Approximation Area Matrix (G) | 0.1980 | 0.2781 | 0.1721 | 0.1744 | 0.1301 | 0.1357 | 0.1136 | 0.1253 |
|--------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|

Note: Author's calculation using MABACSoftware-Excel software

**Table 7***Distance of Alternatives from BAA matrix (Q)*

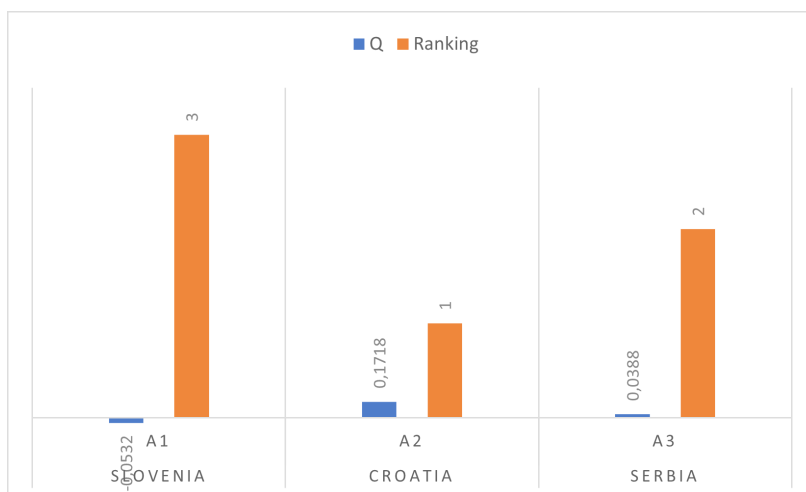
|    | C1      | C2      | C3      | C4      | C5     | C6      | C7      | C8      |
|----|---------|---------|---------|---------|--------|---------|---------|---------|
| A1 | -0.0575 | -0.0751 | -0.0559 | -0.0385 | 0.0000 | 0.0643  | 0.0548  | 0.0549  |
| A2 | 0.0830  | 0.1279  | 0.0167  | -0.0308 | 0.0000 | -0.0107 | -0.0102 | -0.0041 |
| A3 | -0.0013 | -0.0171 | 0.0603  | 0.0974  | 0.0000 | -0.0357 | -0.0294 | -0.0352 |

Note: Author's calculation using MABACSoftware-Excel software

**Table 8***Ranking of alternatives*

|          | Alternatives | Q       | Q       | Ranking |
|----------|--------------|---------|---------|---------|
| Slovenia | A1           | -0.0532 | -0.0532 | 3       |
| Croatia  | A2           | 0.1718  | 0.1718  | 1       |
| Serbia   | A3           | 0.0388  | 0.0388  | 2       |

Note: Author's calculation using MABACSoftware-Excel software

**Figure 3***Ranking of alternatives*

Source: Author's report

In the specific case, therefore, in terms of insurance performance, Croatia is in first place. Insurance of Serbia is in second place. The third place was taken by insurance in Slovenia. Serbia's insurance performance is less compared to Croatia, but better compared to Slovenia.

This international positioning of the insurance market in Serbia has been influenced by numerous factors, such as population growth, gross domestic product growth rate, inflation, exchange rate, interest rates, understanding of the importance of insurance, political situation, behaviour of insurance companies when an insured event occurs (risk) in terms of realistic assessment and payment of damages, and digitization of the entire business. Their adequate control can influence the achievement of the

target level of insurance development in Serbia in the context of international positioning.

## 5 Conclusion

The paper evaluates the efficiency of the insurance market in Serbia and other selected countries using the MABAC method as one of the modern methods of multi-criteria analysis. Basic indicators of the development of the insurance market were used as criteria: C1 – Population, C2 – Gros domestic product, C3 – Inflation rate, C4 - Exchange rate local currency per USD, C5 - Insurance premium in % of the total insurance premium in the world, C6 - Insurance premium in % of GDP, C7 - Insurance premium per inhabitant in USA and C8 - Life insurance premium in % of the total premium. The analysis includes three national insurance markets. These are Slovenia, Croatia and Serbia. Based on the obtained empirical results, it can be concluded that in terms of performance, Croatia is in first place, Serbia is in second place and Slovenia is in third place. Serbia's insurance performance is less compared to Croatia, but better compared to Slovenia.

To improve the international position of the insurance market in Serbia in the future, it is necessary to develop an awareness of the general importance of insurance as much as possible. Life insurance in particular is at an unsatisfactory level, compared to the observed countries of the developed market economy, i.e. the European Union. In this context, it is necessary to apply appropriate measures to encourage an accelerated development of life insurance in Serbia.

*Dr. Radojko Lukić*

### **Primerjalna analiza učinkovitosti zavarovalniškega trga Srbije in držav v regiji z metodo MABAC**

*V zadnjem času so bile za čim bolj realno oceno učinkovitosti podjetij/finančnih institucij razvite različne metode večkriterijske analize (Mathew, 2018; Timiryanova, 2020; Okwu, 2020; Singh, 2020; Pachar, 2021; Brezović, 2021; Tsai, 2021). Ena izmed njih je metoda MABAC (Pamučar, 2015; Božanić, 2016, 2019, 2020; Božanić idr., 2019; Božanić idr., 2020; Işik idr., 2020; Nedeljković idr., 2021). V prispevku je kot predmet raziskave izvedena analiza zavarovalniške učinkovitosti v izbranih državah in Srbiji na podlagi metode MABAC za oceno njihovega mednarodnega položaja. Cilj in namen tega je ugotoviti čim bolj realno stanje kot osnovo in predpostavko za sprejetje ustreznih ukrepov za izboljšanje mednarodnega položaja glede učinkovitosti zavarovalništva v Srbiji v prihodnosti.*

*V svetu je vedno bolj bogata literatura, ki se posveča analizi učinkovitosti podjetij in finančnih institucij na podlagi različnih metod večkriterijske analize (Ersoy, 2017). Tako je tudi z literaturo v Srbiji (Kočović, 2010; Mandić, 2017; Rakonjac-Antić, 2018; Lukic, 2010, 2011a, b, 2017, 2018a, b, c, 2019, 2020a, b, c, d, e, 2021a, b, c, d, e, f, 2022; Vojteški Kljenak in Lukić, 2022a, b, c, 2023a, b, c, d, e, f). Vendar pa v relevantni literaturi, kolikor nam je znano, ni niti enega obsežnega dela, ki bi bilo posvečeno oceni učinkovitosti zavarovalništva v Srbiji po metodi MABAC. To delo do neke mere zapolnjuje to vrzel. V tem se med drugim odraža njegov znanstveni in strokovni prispevek.*

*Izhodišče raziskave v tem prispevku je dejstvo, da je nenehno ocenjevanje učinkovitosti določenega zavarovalniškega trga (v tem primeru zavarovalniškega trga Srbije) predpogoj za izboljšanje njegovega mednarodnega položaja v prihodnosti z boljšim nadzorom nad kritičnimi dejavniki in uporabo ustreznih ukrepov. Osnovna hipoteza raziskave je, da je učinkovitost srbskega zavarovalniškega trga nizka v primerjavi z zavarovalniškimi trgi držav z razvitim tržnim gospodarstvom.*

*Pri tem igra pomembno vlogo uporaba metode MABAC. Zagotavlja ugotavljanje realnejše slike glede učinkovitosti zavarovalništva v Srbiji in njenega položaja v svetu. Na podlagi tega se lahko sprejmejo ustrezni ukrepi za izboljšanje učinkovitosti zavarovalništva v Srbiji v prihodnosti.*

*Za merjenje zavarovalne učinkovitosti v izbranih državah (Hrvaški in Sloveniji) in Srbiji so bili izbrani naslednji kriteriji: C1 – prebivalstvo, C2 – bruto domači proizvod, C3 – stopnja inflacije, C4 – tečaj lokalne valute na USD, C5 – zavarovalna premija v % celotne zavarovalne premije v svetu, C6 – zavarovalna premija v % BDP, C7 – zavarovalna premija na prebivalca v ZDA in C8 – premija življenjskega zavarovanja v % celotne premije. Izbor držav je bil narejen po sledečih kriterijih: države z razvitim zavarovalniškim trgom in države v regiji, katere del je Srbija. Alternative so: A1 – Slovenija, A2 – Hrvaška in A3 – Srbija. Tabela 1 prikazuje izhodiščne podatke za analizo učinkovitosti zavarovanja v izbranih državah in Srbiji po metodi MABAC za leto 2022.*

*Odstotni delež zavarovalne premije v Sloveniji, Hrvaški in Srbiji v celotni svetovni zavarovalni premiji je enak nič. V konkretnem primeru je torej zavarovalna premija v odstotku bruto domačega proizvoda nadpovprečna v Sloveniji ter podpovprečna na Hrvaškem in v Srbiji. Najvišjo zavarovalno premijo na prebivalca ima Slovenija in je nadpovprečna. Odstotni delež premije življenjskih zavarovanj v skupni zavarovalni premiji je najvišji v Sloveniji in je nadpovprečen. Na takšne zavarovalne tokove v Sloveniji, na Hrvaškem in v Srbiji so med drugim vplivali analizirani makroekonomski kazalniki (prebivalstvo, bruto domači proizvod, inflacija in tečaj). Ciljno uspešnost zavarovanj v Sloveniji, na Hrvaškem in v Srbiji je mogoče doseči z ustreznim nadzorom analiziranih statističnih spremenljivk. Niso nič drugega kot dejavniki uspešnosti zavarovanja.*

*V tem primeru je najpomembnejši kriterij C2. Ustrezno obvladovanje letne stopnje rasti bruto domačega proizvoda lahko vpliva na doseganje ciljne uspešnosti zavarovalništva v Sloveniji, na Hrvaškem in v Srbiji. Seveda tudi to temelji na ustreznem*

upravljanju z drugimi analiziranimi kriteriji, ki so obravnavani kot dejavniki uspešnosti zavarovanja.

*V konkretnem primeru je torej po uspešnosti zavarovalništvo na Hrvaškem na prvem mestu. Na drugem mestu je zavarovalništvo v Srbiji. Tretje mesto je zasedlo zavarovalništvo v Sloveniji. Srbsko zavarovalništvo je v primerjavi s Hrvaško slabše, v primerjavi s Slovenijo pa boljše.*

*Na to mednarodno pozicioniranost zavarovalniškega trga v Srbiji so vplivali številni dejavniki, kot so rast prebivalstva, stopnja rasti bruto domačega proizvoda, inflacija, menjalni tečaj, obrestne mere, razumevanje pomena zavarovanja, politična situacija, obnašanje zavarovalnic, ko nastopi zavarovalni dogodek (riziko), v smislu realne ocene in izplačila škode ter digitalizacija celotnega poslovanja. Ustrezen nadzor nad njimi lahko vpliva na doseganje ciljne ravni razvoja zavarovalništva v Srbiji v okviru mednarodnega pozicioniranja.*

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